





HR Best Practices in CPSEs

CPSEs' Conclave @ New Delhi

9th April 2018

Key Characteristics of employment in CPSEs



Robust on-boarding and long term employment



Transparency across various touch points along the life cycle



Large spend and infrastructure for Learning & Development



Sectoral development in terms of talent availability



Crafting Employee Experience Through Digitization







Online Skill Repository



Online Travel Tie-up



Paperless office



CLIMS



Self Booking for Tour



Telemedicine



Communication App



Travel Card

Shared Services – for resources optimization & efficient HR delivery



Industry – Academia Partnership





Guest lectures by IOCL domain experts in technical / management institutes to enhance partnership with educational institutes



Visits of faculty/students to IOCL's installations



Involvement of IOCL in developing course content or designing modules in the curriculum



Participation in research activities



Participation in Conferences/Seminars and use of social media for employer branding



Web-based HRD Management System



- Entire HRD process online
- Smart TNA Capturing
- Smart profile viewing of IDP, training history
- Smart Scheduling & updating
- Smart E-communication with Mail & SMS integration
- Smart uploading facility for modules, study material & feedback
- Smart reports





"Outside-in-learning" from Icons



NTPC-PMI Eminent Speaker Series

- Streamed live all across NTPC's 55 locations
- ~ 14000 learning hours per session
- Partnering with other organisations

















SARATHEE: Mentoring System





Sarathee

An unique mentorship program at GAIL where both functional & personal mentorship is given by the mentor to his/her mentee

Phase One: Interaction (Two Sessions per month) Phase Two: Information (Two Sessions per month) Phase Three: Strategy (Two Sessions per month) Execution on Development Areas

Number of Trained mentors in GAIL - 157

Enterprise Social Network – ICON



- ICON: I Connect, Converse, Contribute
- A social networking portal for BHEL employees
- Provides greater opportunities to employees for collaboration, information sharing and faster communication in the company
- For disseminating and making employees aware of various aspects of BHEL
- Provides platform for Top Management to directly interact with all employees
- Provides a platform to know the pulse of the organisation through small polls



Quality life at Projects / Stations





Serene, stress free, beautifully-designed townships with all modern amenities

PUPS - Providing urban-facilities in Projects & Stations: Wi-Fi, Screening of movies, food joints, clubs, gyms, Sports



Social bonding through culture of celebrations

Best medical facilities – In-house hospitals, empanelment, telemedicine, etc.

Engagement of spouses and schools & coaching for children

HR in CPSEs – Opportunities for Excellence ...

Make career challenging at middle level through TALENT Exchange between PSUs

Develop and Communicate Employee Value Proposition

Board to own talent development plan for key talent up to 3 level below board

Restructure HR roles to focus on Business Partnering, Centers of Expertise and Employee Services