

Agriculture

# AGRO-BASED INDUSTRIES

## 1. Agro Based Industries

As on 31.03.2012, there were 5 Central Public Sector Enterprises in the agro-based industries group. The name of these enterprises along with their year of incorporation in chronological order are given below:

| SI.<br>No. | Enterprise  | Year of<br>Incorporation |
|------------|---|--------------------------|
| 1          | National Seeds Corpn. Ltd.                              | 1963                     |
| 2          | State Farms Corporation of India Ltd.                   | 1969                     |
| 3          | Andaman & Nicobar Isl.<br>Forest & Plant. Dev. Corp.ltd | 1977                     |
| 4          | Creda HPCL Biofuel Ltd.                                 | 2008                     |
| 5          | HPCL Biofuels Ltd.                                      | 2010                     |

2. The enterprises falling in this group are mainly engaged in producing and selling of agro-based products including the activities such as forestry, growing of rubber plants, red palm trees etc,

3. The consolidated financial position the working results and the important management ratios of these enterprises are appended.

**4. Turnover :** The details of turnover of individual enterprises are given below:

| SI. | Enterprise  | Turnover |         |
|-----|---|----------|---------|
| No. |   | 2011-12  | 2010-11 |
| 1   | National Seeds Corpn. Ltd.                          | 626.68   | 628.49  |
| 2   | State Farms Corporation of India Ltd.               | 378.97   | 307.88  |
| 3   | Andaman & Nicobar Isl. Forest & Plant.dev.corp. Ltd | 7.1      | 3.11    |
| 4   | HPCL Biofuels Ltd.                                  | 4.93     | 0.00    |
| 5   | Creda HPCL Biofuel Ltd.                             | 0.04     | 0.00    |
|     | Sub Total :   | 1017.72  | 939.48  |

(₹ in Crores)

5. Net Profit / Loss : The details of enterprises , which earned net profit or sustained net loss (-) are given below:

|     |  | (₹           | in Crores) |
|-----|--|--------------|------------|
| SI. | Enterprise   | Adjusted Net |            |
| No. |  | Profit / I   | Net Loss   |
|     |  | 2011-12      | 2010-11    |
| 1   | State Farms Corporation of India Ltd.                  | 38.96        | 29.87      |
| 2   | National Seeds Corpn. Ltd.                             | 30.96        | 37.38      |
| 3   | Creda HPCL Biofuel Ltd.                                | 5.02         | 0.00       |
| 4   | Andaman & Nicobar Isl.<br>Forest & Plant.dev.corp. Ltd | -31.96       | -27.01     |
| 5   | HPCL Biofuels Ltd.                                     | -43.6        | 0.00       |
|     | Sub Total :  | -0.62        | 40.24      |

**6. Dividend :** The details of dividend declared by the individual enterprises are given below:

|     |                                       | (₹       | in Crores) |
|-----|---------------------------------------|----------|------------|
| SI. | Enterprise                            | Dividend |            |
| No. |                                       | 2011-12  | 2010-11    |
| 1   | National Seeds Corpn. Ltd.            | 4.12     | 2.27       |
| 2   | State Farms Corporation of India Ltd. | 1.57     | 1.57       |
|     | Group Total :                         | 5.69     | 3.84       |

7. Social Overhead and Township : The total number of persons employed and the expenditure incurred on social overheads and townships are given below:

|     | F S S   | (₹               | in Crores) |  |
|-----|---|------------------|------------|--|
| SI. | Enterprise                                    | Township and     |            |  |
| No. |   | Social Overheads |            |  |
|     |   | 2011-12          | 2010-11    |  |
| 1   | No. of employees (in number)                  | 4071             | 4197       |  |
| 2   | Social overheads: (Rupees in Crore)           |                  |            |  |
|     | (i) Educational                               | 0.37             | 0.38       |  |
|     | (ii) Medical Facilities                       | 0.99             | 0.00       |  |
|     | (iii) Others                                  | 0.35             | 0.31       |  |
| 3   | Capital cost of township<br>(Rupees in Crore) | 0.00             | 0.00       |  |
| 4   | No. of houses constructed in numbers)         | 677              | 677        |  |

8. Company wise details in respect of Balance Sheet, Profit and Loss account, Important Indicators and Financial Ratios along with the write up of individual company are given in the pages below.

#### AGRO BASED INDUSTRIES

| BALANCE SHEET   | (₹                     | in Lakhs)              |
|---|------------------------|------------------------|
| PARTICULARS   | 2011-12                |                        |
| I. EQUITY & LIABILITIES                                 |                        |                        |
| AUTHORISED CAPITAL                                      | 62561                  | 62561                  |
| (1) Shareholders' Funds                                 |                        |                        |
| (a) Share Capital                                       |                        |                        |
| (i) Central Govt  | 5570                   | 5570                   |
| (ii) Others   | 21610                  | 21610                  |
| (b) Reserves & Surplus                                  | 11680                  | 11755                  |
| (c) Money received against share warrants               | 0                      | 0                      |
| Total Shareholders' Funds (1(a)+1(b)+1(c)               | 38860                  | 38935                  |
| (2) Share application money pending allotment           | 827                    | 0                      |
| (3) Non-current Liabilities                             |                        |                        |
| (a) Long Term Borrowings                                | 62258                  | 44661                  |
| (b) Deferred tax liabilities (Net)                      | 248                    | 148                    |
| (c) Other Long-term liabilities                         | 2021                   | 1201                   |
| (d) Long-term provisions                                | 5224                   | 5021                   |
| Total Non-Current Liabilities 3(a) to 3(d)              | 69751                  | 51031                  |
| (4) Current Liabilities                                 |                        |                        |
| (a) Short Term Borrowings                               | 16940                  | 13700                  |
| (b) Trade Payables                                      | 13894                  | 9151                   |
| (c) Other current liabilities                           | 23336                  | 21179                  |
| (d) Short-term provisions                               | 10058                  | 11013                  |
| Total Current Liabilities 4(a) to 4(d)                  | 64228                  | 55043                  |
| TOTAL EQUITY & LIABILITIES (1+2+3+4)                    | 173666                 | 145009                 |
| II. ASSETS  |                        |                        |
| (1) Non-Current Assets                                  |                        |                        |
| (a) Total Gross Fixed Assets                            | 85145                  | 20982                  |
| (ai) Accumulated Depreciation, Depletion & Amortisation | 7881                   | 5878                   |
| (aii) Accumulated Impairment                            | 0                      | 0                      |
| (b) Total Net Fixed Assets ((a)-(ai)-(aii)              | 77264                  | 15104                  |
| (c) Capital work in progress                            | 1743                   | 49569                  |
| (d) Intangible assets under developmet                  | 0                      | 0                      |
| (e) Non-Current Investments                             | 907                    | 907                    |
| (f) Deferred Tax Assets (Net)                           | 623                    | 768                    |
| (g) Long Term Loans and Advances                        | 5087                   | 2407                   |
| (h) Other Non-Current Assets                            | 64                     | 75                     |
| Total Non-Current Assets (b+c+d+e+f+g+h)                | 85688                  | 68830                  |
| (2) Current Assets                                      |                        |                        |
| (a) Current Investments                                 | 0                      | 0                      |
| (b) Inventories   | 26326                  | 15423                  |
| (c) Trade Recievables                                   | 19337                  | 10403                  |
| (d) Cash & Bank Balance                                 | 13120                  | 16271                  |
| (e) Short-term Loans & Advances                         | 28931                  | 33973                  |
| (f) Other Current Assets                                | 264                    | 109                    |
| Total Current Assets (a+b+c+d+e+f)                      | 87978                  | 76179                  |
| TOTAL ASSETS (1+2)                                      | 173666                 | 145009                 |
| Important Indicators (i) Investment                     | 00265                  | 71011                  |
| (i) Investment<br>(ii) Capital Employed                 | 90265                  | 71841<br>83596         |
| (ii) Capital Employed<br>(iii) Net Worth                | 39687                  | 38935                  |
|   | 23750                  | 21136                  |
| (iv) Not Current Assets                                 | 23/30                  |                        |
| (iv) Net Current Assets                                 | 06014                  | QE110                  |
| (v) Cost of Sales                                       | 96914                  | 85148                  |
|   | 96914<br>15675<br>4071 | 85148<br>15414<br>4197 |

| PROFIT & LOSS ACCOUNT  | (7      | in Lakhs) |
|--|---------|-----------|
| PARTICULARS  | 2011-12 | 2010-11   |
| (I) Revenue from Operations (Gross)  | 101772  | 93948     |
| Less : Excise Duty   | 7       | 0         |
| Revenue from Operations (Net)  | 101765  | 93948     |
| (II) Other Income  | 1886    | 1279      |
| (III) Total Revenue (I+II)   | 103651  | 95227     |
| (IV) Expenditure on:   | 103031  | JJLLI     |
| (a) Cost of materials consumed   | 9941    | 3829      |
| (b) Purchase of stock-in-trade   | 68446   | 62197     |
| (c) Changes in inventories of finished goods, work-in-                                 | -10581  | -1941     |
| progress and stock in trade  | -10001  | -10+1     |
| (d) Stores & Spares  | 975     | 527       |
| (e) Power & Fuel   | 924     | 763       |
| (f) Salary, Wages & Benefits/Employees Expense   | 13968   | 12092     |
| (g) Other Operating/direct/manufacturing Expenses                                      | 6762    | 4501      |
| (h) Rent, Royalty & Cess   | 624     | 421       |
| (i) Loss on sale of Assets/Investments   | 0       | 0         |
| (j) Other Expenses   | 3926    | 2330      |
| Total Expenditure (IV (a to j))  | 94985   | 84719     |
| (V) PROFIT BEFORE DEPRECIATION, & IMPAIRMENT,  |         |           |
| FINANCE CHARGES/INTEREST, EXCEPTIONAL &  |         |           |
| EXTRAORDINARY ITEMS & TAXES (PBDIEET)(III-IV)  | 8666    | 10508     |
| (VI) Depreciation, Depletion & Amortisation  | 1929    | 429       |
| (VII) Impairment   | 0       | 0         |
| (VIII) PROFIT BEFORE FINANCE COST/INTEREST,  | 6737    | 10079     |
| EXCEPTIONAL, EXTRA-ORDINARY ITEMS & TAXES  |         |           |
| (PBIEET)(V-VI-VII)   |         |           |
| (IX) Finance Cost  |         |           |
| (a) On Central Government Loans  | 1566    | 1359      |
| (b) On Foreign Loans   | 0       | 0         |
| (c) Others   | 6913    | 1228      |
| (d) Less Finance Cost Capitalised  | 4137    | 0         |
| (e) Charged to P & L Account (a+b+c+d)   | 4342    | 2587      |
| (X) PROFIT BEFORE EXCEPTIONAL & EXTRA-ORDINARY   | 2395    | 7492      |
| ITEMS & TAX (PBEET)(VIII-IXe)  |         |           |
| (XI) Exceptional Items   | -1348   | 9         |
| (XII) PROFIT BEFORE EXTRA-ORDINARY ITEMS & TAX<br>(PBET)(X-XI)                         | 3743    | 7483      |
| (XIII) Extra-Ordinary Items  | 26      | 53        |
| (XIV) PROFIT BEFORE TAX (PBT)(XII-XIII)  | 3717    | 7430      |
| (XV) TAX PROVISIONS  | 3795    | 3406      |
| (XVI) NET PROFIT / LOSS FOR THE PERIOD FROM<br>CONTINUING OPERATIONS AFTER TAX(XIV-XV) | -78     | 4024      |
| (XVII) Profit/Loss from discontinuing operations                                       | 16      | 0         |
| (XVIII) Tax expenses of discontinuing operations                                       | 0       | 0         |
| (XIX) Profit/Loss from discontinuing operations (after Tax)                            | 16      | 0         |
| (XVII-XVIII)<br>(XX) Profit/Loss for the period (XVI+XIX)                              | -62     | 4024      |
| Financial Ratios   | -02     | 4024      |
| (i) Sales : Capital Employed   | 99.82   | 112.38    |
| (ii) Cost of Sales : Sales   | 99.82   |           |
|  |         | 90.63     |
| (iii) Salary/Wages : Sales   | 13.73   | 12.87     |
| (iv) Net Profit : Net Worth  | -0.16   | 10.34     |
| (v) Debt : Equity  | 2.22    | 1.64      |
| (vi) Current Ratio   | 1.37    | 1.38      |
| (vii) Trade Recievables : Sales  | 19      | 11.07     |
| (viii) Total Inventory : Sales   | 25.87   | 16.42     |

## **A&N Islands Forest and Plantation Dev. Corp. Ltd.**

### **The Company**

A&N Islands Forest and Plantation Dev. Corp. Ltd. (ANIFPDC) was incorporated on 21.01.1977 with the objective of scientific harvesting, natural re-generation and development of forest resources on the principle of sustained yield. The company was established as per the recommendations of the National Commission on Agriculture 1972.

ANIFPDC is a Schedule-'C' CPSE in Agro Based Industries Sector under the administrative control of M/o Environment and Forests, Department of Forest with 100% shareholding by the Government of India.The company employed 1295 regular employees (Executives 28,Non-executives 1267) as on 31.3.2012.Its Registered and Corporate offices are at Port Blair, Andaman and Nicobar.

#### Industrial / Business Operations

ANIFPDC is engaged in Oil Palm Plantation, harvesting of Fresh Fruit Bunches, transport the same to oil extraction unit, process FFB to produce Crude Palm Oil (CPO), marketing of CPO and other bi-products such as Kernel / Nut, Raw Rubber Sheet and other biproducts such as scrapo rubber etc. through its four operating units viz. Forestry Divisions (one each at Little Andaman and North Andaman), Oil Palm Division at Hut Bay, Little Andaman and Rubber Division at Katchal.

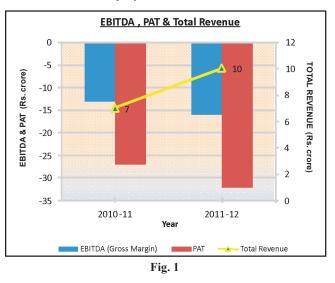
ANIFPDC owns a gross area of 1593 hectares of Red Oil Palm estate at Little Andaman along with a processing unit with a capacity of 4 MT FFB per hour. The production capacity of Crude Palm Oil is around 1400 MT per annum. The gross area of Rubber estate at Katchal is 614 hectares. Expansion of these projects is constrained due to the restriction imposed under the National Forest Policy, 1988 on replacement of Natural Forest with monoculture manmade plantation.

#### **Performance Highlights**

The physical performances of the company for last two years are given below:

| Main Products  | Unit | Performance during |         |
|----------------|------|--------------------|---------|
|                |      | 2011-12            | 2010-11 |
| Crude Palm Oil | МТ   | 1570               | 702     |
| Rubber         | ΜT   | 172                | 117     |

The Company registered an increase of  $\gtrless$  2.90 crore in total revenue during 2011-12 which went up to  $\gtrless$  9.72 crore in 2011-12 from  $\gtrless$  6.82 crore during 2010-11 due to increase in operating income. The net loss of the company increased to  $\gtrless$  31.96 crore in 2011-12,



an increase of  $\mathbf{E}$  4.95 crore over the previous year loss of  $\mathbf{E}$  27.01 crore due to increase in wages & salary expenses along with other expenses.

The current ratio of company is at 0.87:1 during 2011-12 as against 1.28:1 in the previous year. Balance Sheet and Profit & Loss Account of the company and selected financial ratios during the period 2010-11 to 2011-12 can be seen on the adjoining page.

#### **Strategic Issues**

The forestry operations at both the divisions of ANIFPDC have been completely stopped due to the ban imposed by the Supreme Court of India vide its order dated 10th October, 2001 on felling naturally grown trees from the forests of Andaman & Nicobar which has adversely affected the physical and financial performance of the corporation. However the company has taken up new avenues like restaurant business, theme based tourism, research projects etc. There is a proposal for the taken over of the company by A&N Administration and the Government of India to settle all pending dues along with other concessions. The matter is under consideration of the Government.

**A&N Islands Forest and Plantation Dev. Corp. Ltd.** Vanvikas Bhavan, Haddo, Port Blair, Andaman & Nicobar-744102

| BALANCE SHEET   | (₹      | t in Lakhs)   |
|---|---------|---------------|
| PARTICULARS   | 2011-12 |               |
| I. EQUITY & LIABILITIES                                 |         |               |
| AUTHORISED CAPITAL                                      | 600     | 600           |
| (1) Shareholders' Funds                                 | 000     | 000           |
| (a) Share Capital                                       |         |               |
|   | 250     | 250           |
| (i) Central Govt  | 359     | 359           |
| (ii) Others   | -15604  | -12408        |
| (b) Reserves & Surplus                                  |         |               |
| (c) Money received against share warrants               | 0       | 0             |
| Total Shareholders' Funds (1(a)+1(b)+1(c)               | -15245  |               |
| (2) Share application money pending allotment           | 0       | 0             |
| (3) Non-current Liabilities                             | 45004   | 40055         |
| (a) Long Term Borrowings                                | 15621   | 12955         |
| (b) Deferred tax liabilities (Net)                      | 0       | 0             |
| (c) Other Long-term liabilities                         | 0       | 0             |
| (d) Long-term provisions                                | 0       | 0             |
| Total Non-Current Liabilities 3(a) to 3(d)              | 15621   | 12955         |
| (4) Current Liabilities                                 |         |               |
| (a) Short Term Borrowings                               | 0       | 0             |
| (b) Trade Payables                                      | 647     | 560           |
| (c) Other current liabilities                           | 486     | 396           |
| (d) Short-term provisions                               | 203     | 203           |
| Total Current Liabilities 4(a) to 4(d)                  | 1336    | 1159          |
| TOTAL EQUITY & LIABILITIES (1+2+3+4)                    | 1712    | 2065          |
| II. ASSETS  |         |               |
| (1) Non-Current Assets                                  |         |               |
| (a) Total Gross Fixed Assets                            | 1771    | 1776          |
| (ai) Accumulated Depreciation, Depletion & Amortisation | 1232    | 1200          |
| (aii) Accumulated Impairment                            | 0       | 0             |
| (b)Total Net Fixed Assets ((a)-(ai)-(aii)               | 539     | 576           |
| (c) Capital work in progress                            | 7       | 1             |
| (d)Intangible assets under developmet                   | 0       | 0             |
| (e)Non-Current Investments                              | 0       | 0             |
| (f) Deferred Tax Assets (Net)                           | 0       | 0             |
| (g)Long Term Loans and Advances                         | 0       | 0             |
| (h) Other Non-Current Assets                            | 0       | 0             |
| Total Non-Current Assets (b+c+d+e+f+g+h)                | 546     | 577           |
| (2) Current Assets                                      |         |               |
| (a) Current Investments                                 | 0       | 0             |
| (b) Inventories   | 221     | 172           |
| (c) Trade Recievables                                   | 162     | 209           |
| (d) Cash & Bank Balance                                 | 483     | 790           |
| (e) Short-term Loans & Advances                         | 296     | 301           |
| (f) Other Current Assets                                | 4       | 16            |
| Total Current Assets (a+b+c+d+e+f)                      | 1166    | 1488          |
| TOTAL ASSETS (1+2)                                      | 1712    | 2065          |
| Important Indicators                                    | 1712    | 2003          |
| (i) Investment  | 15980   | 13314         |
| (ii) Capital Employed                                   | 376     | 906           |
|   |         |               |
| (iii) Net Worth   | -15245  | -12049<br>329 |
| (iv) Net Current Assets                                 | -170    |               |
| (v) Cost of Sales                                       | 2602    | 2020          |
| (vi) Net Value Added (at market price)                  | 526     | 572           |
| (vii) Total Regular Employees (Nos.)                    | 1295    | 1362          |
| (viii) Avg. Monthly Emoluments per Employee(₹)          | 13874   | 11741         |

| PROFIT & LOSS ACCOUNT   | (₹      | in Lakhs) |
|---|---------|-----------|
| PARTICULARS   | 2011-12 | 2010-11   |
| (I) Revenue from Operations (Gross)   | 710     | 311       |
| Less : Excise Duty  | 0       | 0         |
| Revenue from Operations (Net)   | 710     | 311       |
| (II) Other Income   | 262     | 371       |
| (III) Total Revenue (I+II)  | 972     | 682       |
| (IV) Expenditure on:  |         |           |
| (a) Cost of materials consumed  | 0       | 0         |
| (b) Purchase of stock-in-trade  | 0       | 0         |
| (c) Changes in inventories of finished goods,                                   | -50     | -91       |
| work-in-progress and stock in trade   |         |           |
| (d) Stores & Spares   | 66      | 39        |
| (e) Power & Fuel  | 31      | 20        |
| (f) Salary, Wages & Benefits/Employees Expense                                  | 2156    | 1919      |
| (g) Other Operating/direct/manufacturing Expenses                               | 273     | 37        |
| (h) Rent, Royalty & Cess  | 0       | 0         |
| (i) Loss on sale of Assets/Investments  | 0       | 0         |
| (j) Other Expenses  | 76      | 46        |
| Total Expenditure (IV (a to j))   | 2552    | 1970      |
| (V) PROFIT BEFORE DEPRECIATION, &   | -1580   | -1288     |
| IMPAIRMENT, FINANCE CHARGES/  |         |           |
| INTEREST, EXCEPTIONAL & EXTRAORDINARY   |         |           |
| ITEMS & TAXES (PBDIEET)(III-IV)   |         |           |
| (VI) Depreciation, Depletion & Amortisation                                     | 50      | 50        |
| (VII) Impairment  | 0       | 0         |
| (VIII) PROFIT BEFORE FINANCE COST/INTEREST,                                     |         |           |
| EXCEPTIONAL, EXTRA-ORDINARY   |         |           |
| ITEMS & TAXES (PBIEET)(V-VI-VII)  | -1630   | -1338     |
| (IX) Finance Cost   |         |           |
| (a) On Central Government Loans   | 1566    | 1354      |
| (b) On Foreign Loans  | 0       | 0         |
| (c) Others  | 0       | 0         |
| (d) Less Finance Cost Capitalised   | 0       | 0         |
| (e) Charged to P & L Account (a+b+c+d)  | 1566    | 1354      |
| (X) PROFIT BEFORE EXCEPTIONAL & EXTRA-ORDINARY<br>ITEMS & TAX (PBEET)(VIII-IXe) | -3196   | -2692     |
| (XI) Exceptional Items  | 0       | 9         |
| (XII) PROFIT BEFORE EXTRA-ORDINARY ITEMS & TAX                                  | -3196   | -2701     |
| (PBET)(X-XI)  | -0100   | -2101     |
| (XIII) Extra-Ordinary Items   | 0       | 0         |
| (XIV) PROFIT BEFORE TAX (PBT)(XII-XIII)   | -3196   | -2701     |
| (XV) TAX PROVISIONS   | 0       | 0         |
| (XVI) NET PROFIT / LOSS FOR THE PERIOD FROM                                     | -3196   | -2701     |
| CONTINUING OPERATIONS AFTER TAX(XIV-XV)   |         |           |
| (XVII) Profit/Loss from discontinuing operations                                | 0       | 0         |
| (XVIII) Tax expenses of discontinuing operations                                | 0       | 0         |
| (XIX) Profit/Loss from discontinuing operations<br>(after Tax)(XVII-XVIII)      | 0       | 0         |
| (XX) Profit/Loss for the period (XVI+XIX)                                       | -3196   | -2701     |
| Financial Ratios  |         |           |
| (i) Sales : Capital Employed  | 188.83  | 34.33     |
| (ii) Cost of Sales : Sales  | 366.48  | 649.52    |
| (iii) Salary/Wages : Sales  | 303.66  | 617.04    |
| (iv) Net Profit : Net Worth   |         | -         |
| (v) Debt : Equity   | 43.51   | 36.09     |
| (v) Current Ratio   | 0.87    | 1.28      |
| (vii) Trade Recievables : Sales   | 22.82   | 67.2      |
| (vii) Trade Reclevables : Sales<br>(viii) Total Inventory : Sales               | 31.13   | 55.31     |
| (viii) total inventory . Jaies  | 51.15   | 55.51     |

## **CREDA-HPCL BIOFUELS LTD.**

#### **The Company**

CREDA-HPCL BIOFUELS LTD. (CHBL) was incorporated on 14-10-2008 as a joint venture of Hindustan Petroleum Corporation Limited (HPCL) and Chhattisgarh State Renewable Energy Development Agency (CREDA) for plantation and cultivation of jatropha.

CHBL is an un-categorized CPSE in Agro-Based Industries Sector under the administrative control of Ministry of Petroleum & Natural Gas with 51% shareholding by HPCL. The company employed 7 Regular employees (Executives 5 & Non-Executives 2) as on 31.3.2012. Its Registered and Corporate offices are at Raipur.

#### Vision / Mission

The Vision of the Company is to explore, develop and practice best processes of cultivation to produce highest yields of jatropha carcus, contributing to protecting of environment through renewable energy and for economic growth of the community involved.

The Mission of the Company is to cultivate 15000 Ha of waste / barren land in the state of Chattisgarh through plantation of jatropha for production of high yielding quality produce which can produce Bio-diesel. The Company shall ensure to complete cultivation within the time schedules and budgeted costs.

#### **Industrial / Business Operations**

CHBL is exploring processing of jatropha seeds to produce Bio-diesel. As per JV agreement, the Government of Chhatisgarh shall lease 15000 Ha of vacant waste / barren land to company for a period of 30 years for carrying out plantation of jatropha. The company so far acquired 6955 Ha of land on lease in about 14 districts of Chhattisgarh.

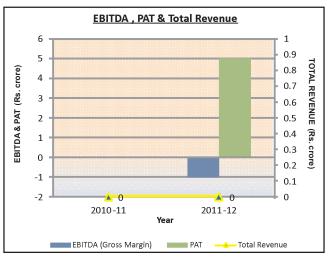
#### **Performance Highlights**

The company is still in project stage. Commercial production has not commenced. During the year on experimental basis, the company has crushed jatropha seeds into semi-finished biofuel and sold the same through Chhattisgarh Biofuel Development Authority (CBDA). The physical performances of the company for last two years are given below:

| Main Product   | Unit   | Performance during |         |
|----------------|--------|--------------------|---------|
|                |        | 2011-12            | 2010-11 |
| Jatropha Seeds | Tonnes | 10.6               | 3.3     |

During 2011-12, the first year of company operation, it showed a Total Revenue of  $\gtrless$  0.25 crore and a profit of  $\gtrless$  5.02 crore due to change in the accounting policy of the company as per the directions given by the office of Comptroller and Auditor General of India. All the expenses of the company directly attributable to plantation activity and any other expenses allocable to plantation activity are transferred to Capital Work in Progress (Plantation Activity). The aforesaid change has been carried with retrospective effect and resulted in Exceptional adjustments of ₹ 5.67 crore.

The current ratio of company is at 2.69:1 during 2011-12 (Fig.2). Balance Sheet and Profit & Loss Account of the company and selected financial ratios during the period 2010-11 to 2011-12 can be seen on the adjoining page.





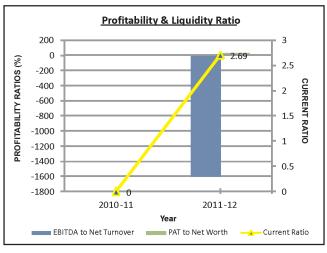


Fig. 2

#### **Strategic Issues**

The company endeavours to leverage technology, farm management and usage of select proven research, processes and seeds to ensure high quality yield both in quantity and oil content. Satellite images have been obtained from National Remote Sensing Centre (NSRC), ISRO for identification of vacant wastelands.

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#### CREDA-HPCL BIOFUELS LTD.

Sector-1, New Shanti Nagar, Shankar Nagar Main Road, Near MESONET Quarters, Raipur (C.G.) - 492007

| BALANCE SHEET   | (₹      | t in Lakhs) |
|---|---------|-------------|
| PARTICULARS   | 2011-12 | 2010-11     |
| I. EQUITY & LIABILITIES   |         |             |
| AUTHORISED CAPITAL  | 20000   | 20000       |
| (1) Shareholders' Funds   |         |             |
| (a) Share Capital   |         |             |
| (i) Central Govt  | 0       | 0           |
| (ii) Others   | 1058    | 1058        |
| (b) Reserves & Surplus  | -180    | -682        |
| (c) Money received against share warrants   | 0       | 002         |
| Total Shareholders' Funds (1(a)+1(b)+1(c)   | 878     | 376         |
| (2) Share application money pending allotment   | 827     | 010         |
| (2) Non-current Liabilities   | 027     | 0           |
| (a) Long Term Borrowings  | 0       | 0           |
| (b) Deferred tax liabilities (Net)  | 2       | 1           |
|   |         |             |
| (c) Other Long-term liabilities   | 0       | 0           |
| (d) Long-term provisions  | 0       | 0           |
| Total Non-Current Liabilities 3(a) to 3(d)  | 2       | 1           |
| (4) Current Liabilities   |         |             |
| (a) Short Term Borrowings   | 0       | 0           |
| (b) Trade Payables  | 70      | 16          |
| (c) Other current liabilities   | 175     | 344         |
| (d) Short-term provisions   | 0       | 0           |
| Total Current Liabilities 4(a) to 4(d)  | 245     | 360         |
| TOTAL EQUITY & LIABILITIES (1+2+3+4)  | 1952    | 737         |
| II. ASSETS  |         |             |
| (1) Non-Current Assets  |         |             |
| (a) Total Gross Fixed Assets  | 30      | 29          |
| (ai) Accumulated Depreciation, Depletion & Amortisation   | 5       | 3           |
| (aii) Accumulated Impairment  | 0       | 0           |
| (b) Total Net Fixed Assets ((a)-(ai)-(aii)  | 25      | 26          |
| (c) Capital work in progress  | 888     | 0           |
| (d) Intangible assets under developmet  | 0       | 0           |
| (e) Non-Current Investments   | 0       | 0           |
| (f) Deferred Tax Assets (Net)   | 0       | 0           |
| (g) Long Term Loans and Advances  | 316     | 486         |
| (h) Other Non-Current Assets  | 64      | 75          |
| Total Non-Current Assets (b+c+d+e+f+g+h)  | 1293    | 587         |
|   | 1293    | 307         |
| (2) Current Assets  |         |             |
| (a) Current Investments   | 0       | 0           |
| (b) Inventories   | 0       | 0           |
| (c) Trade Recievables   | 3       | 0           |
| (d) Cash & Bank Balance   | 628     | 145         |
| (e) Short-term Loans & Advances   | 26      | 5           |
| (f) Other Current Assets  | 2       | 0           |
| Total Current Assets (a+b+c+d+e+f)  | 659     | 150         |
| TOTAL ASSETS (1+2)  | 1952    | 737         |
| Important Indicators  |         |             |
| (i) Investment  | 1885    | 1058        |
| (ii) Capital Employed   | 1705    | 376         |
| (iii) Net Worth   | 1705    | 376         |
| (iv) Net Current Assets   | 414     | -210        |
|   | 89      | 0           |
| (v) Cost of Sales   | 0.71    |             |
| (v) Cost of Sales<br>(vi) Net Value Added (at market price)   |         |             |
| <ul><li>(v) Cost of Sales</li><li>(vi) Net Value Added (at market price)</li><li>(vii) Total Regular Employees (Nos.)</li></ul> | 546     | 0           |

#### **PROFIT & LOSS ACCOUNT** (₹ in Lakhs) PARTICULARS 2011-12 2010-11 (I) Revenue from Operations (Gross) 0 4 Less : Excise Duty 0 0 Revenue from Operations (Net) 4 0 (II) Other Income 21 0 (III) Total Revenue (I+II) 25 0 (IV) Expenditure on: 3 0 (a) Cost of materials consumed 0 0 (b) Purchase of stock-in-trade 0 0 (c) Changes in inventories of finished goods, work-in-progress and stock in trade (d) Stores & Spares 0 0 0 0 (e) Power & Fuel (f) Salary, Wages & Benefits/Employees Expense 43 0 (g) Other Operating/direct/manufacturing Expenses 0 0 0 0 (h) Rent, Royalty & Cess (i) Loss on sale of Assets/Investments 0 0 (j) Other Expenses 30 0 Total Expenditure (IV (a to j)) 76 0 (V) PROFIT BEFORE DEPRECIATION, & IMPAIRMENT, -51 0 FINANCE CHARGES/INTEREST, EXCEPTIONAL & EXTRAORDINARY ITEMS & TAXES (PBDIEET)(III-IV) (VI) Depreciation, Depletion & Amortisation 13 0 0 (VII) Impairment 0 (VIII) PROFIT BEFORE FINANCE COST/INTEREST, -64 0 **EXCEPTIONAL, EXTRA-ORDINARY ITEMS &** TAXES (PBIEET)(V-VI-VII) (IX) Finance Cost (a) On Central Government Loans 0 0 0 0 (b) On Foreign Loans (c) Others 0 0 (d) Less Finance Cost Capitalised 0 0 (e) Charged to P & L Account (a+b+c+d) 0 0 (X) PROFIT BEFORE EXCEPTIONAL & EXTRA-ORDINARY -64 0 ITEMS & TAX (PBEET)(VIII-IXe) (XI) Exceptional Items -567 0 (XII) PROFIT BEFORE EXTRA-ORDINARY ITEMS & TAX 503 0 (PBET)(X-XI) (XIII) Extra-Ordinary Items 0 0 (XIV) PROFIT BEFORE TAX (PBT)(XII-XIII) 503 0 (XV) TAX PROVISIONS 0 (XVI) NET PROFIT / LOSS FOR THE PERIOD FROM 502 0 CONTINUING OPERATIONS AFTER TAX(XIV-XV) (XVII) Profit/Loss from discontinuing operations 0 0 (XVIII) Tax expenses of discontinuing operations 0 0 (XIX) Profit/Loss from discontinuing operations 0 0 (after Tax)(XVII-XVIII) (XX) Profit/Loss for the period (XVI+XIX) 502 0 **Financial Ratios** (i) Sales : Capital Employed 0.23 0 (ii) Cost of Sales : Sales 2225 0 (iii) Salary/Wages : Sales 1075 0 (iv) Net Profit : Net Worth 29.44 0 0 (v) Debt : Equity 0 2.69 0 (vi) Current Ratio 0 (vii) Trade Recievables : Sales 75 0 (viii) Total Inventory : Sales 0

#### 2011-12 Provisional

## **HPCL Biofuels Ltd.**

### **The Company**

HPCL Biofuels Ltd. (HBL) was incorporated on 16-10-2009 as a wholly owned subsidiary of Hindustan Petroleum Corporation Limited (HPCL) to set up integrated sugar, ethanol & co-gen power plants at Sugauli in East Champaran district and Lauriya in West Champaran district.

HBL is an un-categorized CPSE in Agro-Based Industries Sector under the administrative control of Ministry of Petroleum & Natural Gas. The company employed 183 regular employees (Executives 53 & Non-Executives 130) as on 31.3.2012. Its Registered and Corporate offices are at Patna, Bihar.

#### Vision / Mission

The Vision of the Company is to follow the best practices to manufacture ethanol by setting up of Integrated Sugar, Ethanol and Co-gen Plant with zero effluent discharge and under clean development mechanism through renewable energy thereby contributing to protection of environment and for economic growth of the community at large.

The Mission of the Company is to become a leader and pioneers in the sugar industry by producing Ethanol directly from Sugarcane juice. The ethanol produced will be sold to Oil Marketing Companies for blending in petrol thereby, helping the nation in substantial savings in foreign exchange.

#### **Industrial / Business Operations**

HBL engaged in production of Sugar, Ethanol and Power Generation. The Co-gen power plants at Sugauli in East Champaran district and Lauriya in West Champaran have crushing capacity of 3500 TCPD, Distillery capacity 60 KLPD and Co-gen capacity of 20 MW. 50% juice will be converted to Sugar and 50% juice will be converted to Ethanol.

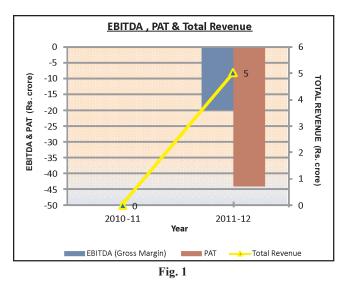
#### **Performance Highlights**

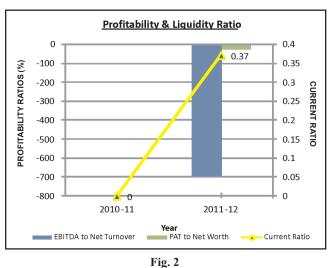
Commercial production has commenced during 2011-12. The physical performance of the company for the year is given below:

| Main Product | Unit      | Performance during |         |  |
|--------------|-----------|--------------------|---------|--|
|              |           | 2011-12            | 2010-11 |  |
| Sugar        | Lakh Qtls | 1.55               | -       |  |
| Ethanol      | KL        | 32400              | -       |  |
| Co-gen       | MW        | 25844              | -       |  |

During 2011-12, the first year of company operation, it showed a Total Revenue of ₹4.87 crore and incurred a loss of ₹43.60 crore due to lower level of production activities in the first year of operation.

The current ratio of company is at 0.37:1 during 2011-12(Fig.2). Balance Sheet and Profit & Loss Account of the company and selected financial ratios during the period 2010-11 to 2011-12 can be seen on the adjoining page.





#### **Strategic Issues**

Currently, Oil Industry is blending 5% Ethanol with MS (Motor Spirit) and marketing in 20 notified States and 4 Union Territories. Government of India is planning to introduce 10% blended MS in the country in near future and Pilot Project is being implemented at two locations namely Aonla (Bareily in UP) and Desur (in Karnataka).

The Co-gen power plan will operate on biomass fuels, the exportable power qualifies for emission trade under Clean Development Mechanism (CDM) of the Kyoto Protocol. The carbon credits thus generated will be sold in the international market and the revenue generated will enhance the commercial viability of the proposed integrated project to a sizeable extent.

#### HPCL BIOFUELS LTD.

House No. 271, Road No. E, Post Box No. 126 (Patna GPO), New Patiputra Colony, Patna - 800 013

| BALANCE SHEET   | (₹     | in Lakhs)    |
|---|--------|--------------|
| PARTICULARS   |        | 2010-11      |
| I. EQUITY & LIABILITIES                                 |        |              |
| AUTHORISED CAPITAL                                      | 25000  | 25000        |
| (1) Shareholders' Funds                                 |        |              |
| (a) Share Capital                                       |        |              |
| (i) Central Govt  | 0      | 0            |
| (ii) Others   | 20552  | 20552        |
| (b) Reserves & Surplus                                  | -5347  | -987         |
| (c) Money received against share warrants               | 0      | 0            |
| Total Shareholders' Funds (1(a)+1(b)+1(c)               | 15205  | 19565        |
| (2) Share application money pending allotment           | 0      | 0            |
| (3) Non-current Liabilities                             |        |              |
| (a) Long Term Borrowings                                | 43400  | 28992        |
| (b) Deferred tax liabilities (Net)                      | 0      | 0            |
| (c) Other Long-term liabilities                         | 0      | 0            |
| (d) Long-term provisions                                | 8      | 0            |
| Total Non-Current Liabilities 3(a) to 3(d)              | 43408  | 28992        |
| (4) Current Liabilities                                 | 43400  | 20552        |
|   | 14173  | 10740        |
| (a) Short Term Borrowings                               | 14173  | 10746<br>938 |
| (b) Trade Payables<br>(c) Other current liabilities     |        | 938          |
|   | 9255   |              |
| (d) Short-term provisions                               | 0      | 0            |
| Total Current Liabilities 4(a) to 4(d)                  | 24697  | 19387        |
| TOTAL EQUITY & LIABILITIES (1+2+3+4)                    | 83310  | 67944        |
| II. ASSETS  |        |              |
| (1) Non-Current Assets                                  |        |              |
| (a) Total Gross Fixed Assets                            | 71521  | 9313         |
| (ai) Accumulated Depreciation, Depletion & Amortisation | 1811   | 230          |
| (aii) Accumulated Impairment                            | 0      | 0            |
| (b) Total Net Fixed Assets ((a)-(ai)-(aii)              | 69710  | 9083         |
| (c) Capital work in progress                            | 0      | 49324        |
| (d) Intangible assets under developmet                  | 0      | 0            |
| (e) Non-Current Investments                             | 0      | 0            |
| (f) Deferred Tax Assets (Net)                           | 0      | 0            |
| (g) Long Term Loans and Advances                        | 4515   | 1736         |
| (h) Other Non-Current Assets                            | 0      | 0            |
| Total Non-Current Assets (b+c+d+e+f+g+h)                | 74225  | 60143        |
| (2) Current Assets                                      |        |              |
| (a) Current Investments                                 | 0      | 0            |
| (b) Inventories   | 6878   | 248          |
| (c) Trade Recievables                                   | 311    | 0            |
| (d) Cash & Bank Balance                                 | 941    | 3268         |
| (e) Short-term Loans & Advances                         | 841    | 4285         |
| (f) Other Current Assets                                | 114    | 0            |
| Total Current Assets (a+b+c+d+e+f)                      | 9085   | 7801         |
| TOTAL ASSETS (1+2)                                      | 83310  | 67944        |
| Important Indicators                                    |        |              |
| (i) Investment  | 63952  | 49544        |
| (ii) Capital Employed                                   | 58605  | 48557        |
| (iii) Net Worth   | 15205  | 19565        |
| (iv) Net Current Assets                                 | -15612 | -11586       |
| (v) Cost of Sales                                       | 3870   | 0            |
| (vi) Net Value Added (at market price)                  | -1883  | 0            |
| (vii) Total Regular Employees (Nos.)                    | 183    | 141          |
| (viii) Avg. Monthly Emoluments per Employee(₹)          | 15437  | 0            |
| (viii) Avg. Wontiny Emoluments per Employee(C)          | 10437  | 0            |

#### **PROFIT & LOSS ACCOUNT** (₹ in Lakhs) PARTICULARS 2011-12 2010-11 (I) Revenue from Operations (Gross) 493 0 0 Less : Excise Duty 7 Revenue from Operations (Net) 486 0 (II) Other Income 0 1 (III) Total Revenue (I+II) 487 0 (IV) Expenditure on: 7132 0 (a) Cost of materials consumed (b) Purchase of stock-in-trade 0 0 (c) Changes in inventories of finished goods, work-in--6695 0 progress and stock in trade (d) Stores & Spares 0 0 (e) Power & Fuel 0 0 (f) Salary, Wages & Benefits/Employees Expense 339 0 (g) Other Operating/direct/manufacturing Expenses 1756 0 (h) Rent, Royalty & Cess 0 0 (i) Loss on sale of Assets/Investments 0 0 0 (j) Other Expenses 0 Total Expenditure (IV (a to j)) 2532 0 (V) PROFIT BEFORE DEPRECIATION, & IMPAIRMENT, -2045 0 FINANCE CHARGES/INTEREST, EXCEPTIONAL & EXTRAORDINARY ITEMS & TAXES (PBDIEET)(III-IV) 1338 0 (VI) Depreciation, Depletion & Amortisation 0 (VII) Impairment 0 (VIII) PROFIT BEFORE FINANCE COST/INTEREST, -3383 0 **EXCEPTIONAL, EXTRA-ORDINARY ITEMS & TAXES** (PBIEET)(V-VI-VII) (IX) Finance Cost (a) On Central Government Loans 0 0 (b) On Foreign Loans 0 0 (c) Others 5895 0 0 (d) Less Finance Cost Capitalised 4137 (e) Charged to P & L Account (a+b+c+d) 1758 0 (X) PROFIT BEFORE EXCEPTIONAL & EXTRA-ORDINARY -5141 0 ITEMS & TAX (PBEET)(VIII-IXe) (XI) Exceptional Items -781 0 (XII) PROFIT BEFORE EXTRA-ORDINARY ITEMS & TAX 0 (PBET)(X-XI) -4360 (XIII) Extra-Ordinary Items 0 0 (XIV) PROFIT BEFORE TAX (PBT)(XII-XIII) -4360 0 (XV) TAX PROVISIONS 0 0 (XVI) NET PROFIT / LOSS FOR THE PERIOD FROM -4360 0 CONTINUING OPERATIONS AFTER TAX(XIV-XV) (XVII) Profit/Loss from discontinuing operations 0 0 (XVIII) Tax expenses of discontinuing operations 0 0 (XIX) Profit/Loss from discontinuing operations (after Tax) 0 0 (XVII-XVIII) (XX) Profit/Loss for the period (XVI+XIX) -4360 0 **Financial Ratios** (i) Sales : Capital Employed 0.83 0 (ii) Cost of Sales : Sales 796.3 0 (iii) Salary/Wages : Sales 69.75 0 0 (iv) Net Profit : Net Worth -28.67 (v) Debt : Equity 2.11 0 (vi) Current Ratio 0.37 0 (vii) Trade Recievables : Sales 0 63.99 (viii) Total Inventory : Sales 1415.23 0

#### 2011-12 Provisional

## **National Seeds Corporation Limited**

### The company

National Seeds Corporation Ltd. (NSC) was incorporated on 19.03.1963 with the objective to undertake production of foundation and certified Seeds.

NSC is a Schedule 'B", Mini Ratna CPSE in Agro-Based Industries Sector under the administrative control of Ministry of Agriculture, Department of Agriculture & Co-operation with 100% shareholding by the Government of India. The company employed 901 regular employees (Executives 451, Non-executives 450) as on 31.3.2012. Its registered and corporate office(s) is at New Delhi.

#### Vision / Mission

The Vision of the company is to contribute to the prosperity of farmers through supply of quality seeds and other agro inputs/ services and to make available the research benefits of ICAR by introducing newer varieties and hybrids developed by ICAR to enhance productivity and economy of the farmers.

The Mission of the company is to lead the Indian Seed Industry, producing and marketing quality seeds of wide range of crop varieties and hybrids, and adding value through other agro related inputs services to the satisfaction of farmers.

### Industrial / Business Operations

NSC undertakes production of certified seeds of nearly 600 varieties of 60 crops through its registered seed growers. The company operates from its 10 Regional Offices and 77 Area Offices spread all over India. There are about 8000 registered seed growers all over the country.

In the seed production, emphasis is given for production of oil seeds, pulses and hybrids including vegetables and Tissue Culture Plants like Banana.

### **Performance Highlights**

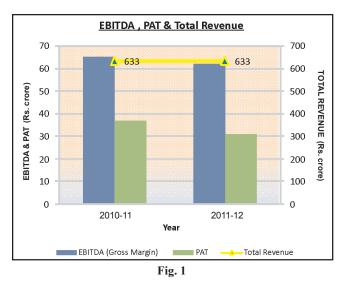
The physical performance of company during the period 2010-11 to 2011-12 is shown below:

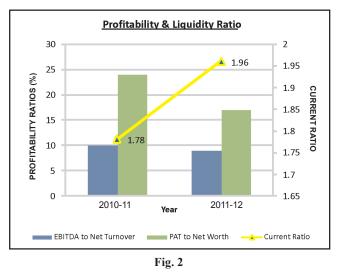
| Main Product | Unit          | Performance during |         |  |
|--------------|---------------|--------------------|---------|--|
|              |               | 2011-12            | 2010-11 |  |
| Seeds        | Lakh Quintals | 12.45              | 12.76   |  |

The total revenue of the company registered an increase of  $\overline{\mathbf{x}}$  0.04 crore in total income during 2011-12 which went upto  $\overline{\mathbf{x}}$  633.38 crore in 2011-12 from  $\overline{\mathbf{x}}$  633.34 crore during 2010-11. The net profit of the company reduced to 30.96 crore during 2011-12, a reduction of  $\overline{\mathbf{x}}$  6.42 crore from previous year's profit of  $\overline{\mathbf{x}}$  37.38 crore due to increase in operating expenses.

The current ratio of company is at 1.96:1 during 2011-12 as against 1.78:1 in the previous year (Fig.2). Balance Sheet and Profit

& Loss Account of the company and selected financial ratios during the period 2010-11 to 2011-12 can be seen on the adjoining page.





#### **Strategic Issues**

NSC plays a key role in the implementation of various schemes of the Government of India like integrated scheme for 'Oil, Seeds, Pulses, Oil And Palm & Maize'(ISOPOM), National Food Security Mission (NFSM), and National Horticulture Mission (NHM). It also provides technical support to the seed producing agencies including State Seed Corporations by imparting training of personnel engaged in the production of seeds in that organization. NSC also maintains a Seed Bank with Grant-in-aid given by Government of India.

National Seeds Corporation Limited Beej Bhawan, Pusa Complex, New Delhi-110012

| BALANCE SHEET   | (₹           | in Lakhs)    |
|---|--------------|--------------|
| PARTICULARS   | 2011-12      |              |
| I. EQUITY & LIABILITIES                                 |              |              |
| AUTHORISED CAPITAL                                      | 2100         | 2100         |
| (1) Shareholders' Funds                                 |              |              |
| (a) Share Capital                                       |              |              |
| (i) Central Govt  | 2062         | 2062         |
| (ii) Others   | 0            | 0            |
| (b) Reserves & Surplus                                  | 15581        | 13164        |
| (c) Money received against share warrants               | 0            | 0            |
| Total Shareholders' Funds (1(a)+1(b)+1(c)               | 17643        | 15226        |
| (2) Share application money pending allotment           | 0            | 0            |
| (3) Non-current Liabilities                             |              |              |
| (a) Long Term Borrowings                                | 3237         | 2714         |
| (b) Deferred tax liabilities (Net)                      | 246          | 147          |
| (c) Other Long-term liabilities                         | 1935         | 1053         |
| (d) Long-term provisions                                | 1390         | 1633         |
| Total Non-Current Liabilities 3(a) to 3(d)              | 6808         | 5547         |
| (4) Current Liabilities                                 |              |              |
| (a) Short Term Borrowings                               | 2767         | 2954         |
| (b) Trade Payables                                      | 7972         | 6366         |
| (c) Other current liabilities                           | 3548         | 4536         |
| (d) Short-term provisions                               | 6672         | 8069         |
| Total Current Liabilities 4(a) to 4(d)                  | 20959        | 21925        |
| TOTAL EQUITY & LIABILITIES (1+2+3+4)                    | 45410        | 42698        |
| II. ASSETS  |              |              |
| (1) Non-Current Assets                                  |              |              |
| (a) Total Gross Fixed Assets                            | 4569         | 3681         |
| (ai) Accumulated Depreciation, Depletion & Amortisation | 2205         | 2000         |
| (aii) Accumulated Impairment                            | 0            | 0            |
| (b) Total Net Fixed Assets ((a)-(ai)-(aii)              | 2364         | 1681         |
| (c) Capital work in progress                            | 406          | 101          |
| (d) Intangible assets under developmet                  | 0            | 0            |
| (e) Non-Current Investments                             | 887          | 887          |
| (f) Deferred Tax Assets (Net)                           | 623          | 768          |
| (g) Long Term Loans and Advances                        | 140          | 136          |
| (h) Other Non-Current Assets                            | 0            | 3573         |
| Total Non-Current Assets (b+c+d+e+f+g+h)                | 4420         | 3073         |
| (2) Current Assets<br>(a) Current Investments           | 0            | 0            |
|   |              |              |
| (b) Inventories<br>(c) Trade Recievables                | 7882<br>6031 | 6308<br>4696 |
| (d) Cash & Bank Balance                                 | 2247         | 2189         |
| (e) Short-term Loans & Advances                         | 24719        | 25839        |
| (f) Other Current Assets                                | 111          | 93           |
| Total Current Assets (a+b+c+d+e+f)                      | 40990        | 39125        |
| TOTAL ASSETS (1+2)                                      | 45410        | 42698        |
| Important Indicators                                    | 43410        | 42030        |
| (i) Investment  | 5299         | 4776         |
| (ii) Capital Employed                                   | 20880        | 17940        |
| (ii) Net Worth  | 17643        | 15226        |
| (iv) Net Current Assets                                 | 20031        | 17200        |
| (v) Cost of Sales                                       | 57361        | 57020        |
| (v) Volue Added (at market price)                       | 4155         | 4529         |
| (vi) Total Regular Employees (Nos.)                     | 901          | 926          |
| (viii) Avg. Monthly Emoluments per Employee(₹)          | 45875        | 44672        |
| 2011-12 Provisional                                     |              |              |

#### 2011-12 Provisional

| PROFIT & LOSS ACCOUNT  | (₹      | in Lakhs) |
|--|---------|-----------|
| PARTICULARS  | 2011-12 | 2010-11   |
| (I) Revenue from Operations (Gross)  | 62668   | 62849     |
| Less : Excise Duty   | 0       | 0         |
| Revenue from Operations (Net)  | 62668   | 62849     |
| (II) Other Income  | 670     | 485       |
| (III) Total Revenue (I+II)   | 63338   | 63334     |
| (IV) Expenditure on:   |         |           |
| (a) Cost of materials consumed   | 1849    | 2982      |
| (b) Purchase of stock-in-trade   | 46044   | 44441     |
| (c) Changes in inventories of finished goods, work-in-<br>progress and stock in trade  | -981    | -618      |
| (d) Stores & Spares  | 18      | 13        |
| (e) Power & Fuel   | 92      | 86        |
| (f) Salary, Wages & Benefits/Employees Expense   | 4960    | 4964      |
| (g) Other Operating/direct/manufacturing Expenses                                      | 2822    | 3078      |
| (h) Rent, Royalty & Cess   | 574     | 367       |
| (i) Loss on sale of Assets/Investments   | 0       | 0         |
| (j) Other Expenses   | 1730    | 1547      |
| Total Expenditure (IV (a to j))  | 57108   | 56860     |
| (V) PROFIT BEFORE DEPRECIATION, & IMPAIRMENT,  | 6230    | 6474      |
| FINANCE CHARGES/INTEREST, EXCEPTIONAL &  |         |           |
| EXTRAORDINARY ITEMS & TAXES (PBDIEET)(III-IV)  | 253     | 160       |
| (VI) Depreciation, Depletion & Amortisation<br>(VII) Impairment                        | 255     | 0         |
| (VIII) PROFIT BEFORE FINANCE COST/INTEREST,  | 5977    | 6314      |
| EXCEPTIONAL, EXTRA-ORDINARY ITEMS & TAXES<br>(PBIEET)(V-VI-VII)                        | 5911    | 0314      |
| (IX) Finance Cost  |         |           |
| (a) On Central Government Loans  | 0       | 0         |
| (b) On Foreign Loans   | 0       | 0         |
| (c) Others   | 1009    | 1063      |
| (d) Less Finance Cost Capitalised  | 0       | 0         |
| (e) Charged to P & L Account (a+b+c+d)   | 1009    | 1063      |
| (X) PROFIT BEFORE EXCEPTIONAL & EXTRA-ORDINARY<br>ITEMS & TAX (PBEET)(VIII-IXe)        | 4968    | 5251      |
| (XI) Exceptional Items   | 0       | 0         |
| (XII) PROFIT BEFORE EXTRA-ORDINARY ITEMS & TAX<br>(PBET)(X-XI)                         | 4968    | 5251      |
| (XIII) Extra-Ordinary Items  | 0       | 0         |
| (XIV) PROFIT BEFORE TAX (PBT)(XII-XIII)  | 4968    | 5251      |
| (XV) TAX PROVISIONS  | 1872    | 1513      |
| (XVI) NET PROFIT / LOSS FOR THE PERIOD FROM<br>CONTINUING OPERATIONS AFTER TAX(XIV-XV) | 3096    | 3738      |
| (XVII) Profit/Loss from discontinuing operations                                       | 0       | 0         |
| (XVIII) Tax expenses of discontinuing operations                                       | 0       | 0         |
| (XIX) Profit/Loss from discontinuing operations<br>(after Tax)(XVII-XVIII)             | 0       | 0         |
| (XX) Profit/Loss for the period (XVI+XIX)  | 3096    | 3738      |
| Financial Ratios   |         |           |
| (i) Sales : Capital Employed   | 300.13  | 350.33    |
| (ii) Cost of Sales : Sales   | 91.53   | 90.73     |
| (iii) Salary/Wages : Sales   | 7.91    | 7.9       |
| (iv) Net Profit : Net Worth  | 17.55   | 24.55     |
| (v) Debt : Equity  | 1.57    | 1.32      |
| (vi) Current Ratio   | 1.96    | 1.78      |
| (vii) Trade Recievables : Sales  | 9.62    | 7.47      |
| (viii) Total Inventory : Sales   | 12.58   | 10.04     |

## **State Farm Corporation of India Ltd.**

#### **The Company**

State Farms Corporation of India Ltd. (SFCI) was incorporated in 1969 with the objective to maintain Central Government's Agriculture Farms in different states under different agro-climatic conditions of the country for production and distribution of Breeder, Foundation and Certified seeds of different crops.

SFCI is a Schedule 'C' BRPSE referred CPSE in the Agro based industries Sector under the administrative control of M/o Agriculture, D/o Agriculture and Cooperation with 100% shareholding by the Government of India. The company employed 1685 regular employees (Executives 82, Non-executives 1603) as on 31.3.2012. Its Registered and Corporate offices are in New Delhi.

#### Vision / Mission

The Vision of the Company is to focus on the new clients development and vigorously explore the possibility of entering in the domestic and international market and it is expected that the Corporation would, in future, be in a position to generate sufficient surplus after meeting all its expenses.

The Mission of the Company is to develop and streamline the Seed Industry. Apart from Seed production, SFCI is also multiplying Seed links of Horticulture and Plantation Crops for supplying the same to the farmers.

#### Industrial / Business Operations

SFCI is maintaining five center-state farms (three in Rajasthan and one each in Haryana and Karnataka) for production of Test stocks seeds, Breeder seeds, Foundation seeds and certified seeds of different crops. The company also undertakes activities like plantation and maintenance of fruit crops, multiplication of quality seeding of Horticultural crops, production of vegetable seeds, cultivation of Bio-fuel & Medicinal plants and forestry plantations on wastelands.

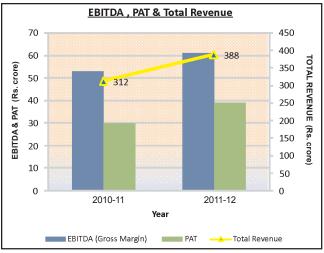
The total land under possession at these five farms is 21908 hectares out of which cultivable land is 16730 hectares.

#### **Performance Highlights**

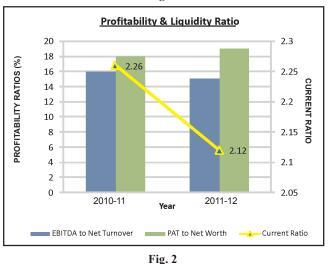
The physical performances of the company for last two years are given below:

| Main Products   | Unit     | Performance during |           |  |
|-----------------|----------|--------------------|-----------|--|
|                 |          | 2011-12            | 2010-11   |  |
| Seed Production | In Qntls | 865153.99          | 790997.83 |  |

Total Revenue of the company registered an increase of  $\overline{\mathbf{x}}$  76.18 crore during 2011-12, which went up from  $\overline{\mathbf{x}}$  312.11 crore in 2010-11 to  $\overline{\mathbf{x}}$  388.29 crore in 2011-12. The net profit of the company correspondingly increased to  $\overline{\mathbf{x}}$  38.80 crore, an increase of  $\overline{\mathbf{x}}$  8.92 crore, as compared to previous year profit of  $\overline{\mathbf{x}}$  29.88 crore. The increase in profit is due to controlling product mix of crops, increase in cultivated area and implementation of other cost control measures. During 2011-12, one unit in Bahraich in Uttar Pradesh was closed. The current ratio of company is at 2.12:1 during 2011-12 as against 2.26:1 in the previous year (Fig.2). Balance Sheet and Profit & Loss Account of the company and selected financial ratios during the period 2011-12 to 2011-12 can be seen on the adjoining page.







#### **Strategic Issues**

SFCI has been appointed by the Government of India (GOI) as a Nodal Agency to maintain the Foundation Seed Bank. It has also been assigned the job of popularizing new high yielding varieties of seeds for distributing the same among farmers. Growers Seed Production Programme is being taken up in new areas of the country mainly where company's farms are not located.

State Farms Corporation of India Ltd. (SFCI) is one of the Turnaround CPSE" as per the guidelines issued by the Government of India for declaring a sick CPSE as "Turnaround CPSE". It has made a profit before tax in each of three preceding years & has a positive net worth after implementation of revival package.

#### www.sfci.nic.in

**State Farm Corporation Of India Ltd.** 14-15, Farm Bhavan, Nehru Place, New Delhi-110019

| BALANCE SHEET   | (3      | t in Lakhs) |
|---|---------|-------------|
| PARTICULARS   | 2011-12 | 2010-11     |
| I. EQUITY & LIABILITIES                                 |         |             |
| AUTHORISED CAPITAL                                      | 14861   | 14861       |
| (1) Shareholders' Funds                                 |         |             |
| (a) Share Capital                                       |         |             |
| (i) Central Govt  | 3149    | 3149        |
| (ii) Others   | 0       | 0           |
| (b) Reserves & Surplus                                  | 17230   | 12668       |
| (c) Money received against share warrants               | 0       | 0           |
| Total Shareholders' Funds (1(a)+1(b)+1(c)               | 20379   | 15817       |
| (2) Share application money pending allotment           | 0       | 0           |
| (3) Non-current Liabilities                             |         | -           |
| (a) Long Term Borrowings                                | 0       | 0           |
| (b) Deferred tax liabilities (Net)                      | 0       | 0           |
| (c) Other Long-term liabilities                         | 86      | 148         |
| (d) Long-term provisions                                | 3826    | 3388        |
| Total Non-Current Liabilities 3(a) to 3(d)              | 3912    | 3536        |
| (4) Current Liabilities                                 | 3312    | 3330        |
| (a) Short Term Borrowings                               | 0       | 0           |
| (a) Short term borrowings<br>(b) Trade Payables         | 3936    | 1271        |
| (c) Other current liabilities                           | 9872    | 8200        |
| (d) Short-term provisions                               | 3183    | 2741        |
|   |         | 12212       |
| Total Current Liabilities 4(a) to 4(d)                  | 16991   |             |
| TOTAL EQUITY & LIABILITIES (1+2+3+4)<br>II. ASSETS      | 41282   | 31565       |
|   |         |             |
| (1) Non-Current Assets                                  | 7054    | 6400        |
| (a) Total Gross Fixed Assets                            | 7254    | 6183        |
| (ai) Accumulated Depreciation, Depletion & Amortisation | 2628    | 2445        |
| (aii) Accumulated Impairment                            | 0       | 0           |
| (b) Total Net Fixed Assets ((a)-(ai)-(aii)              | 4626    | 3738        |
| (c) Capital work in progress                            | 442     | 143         |
| (d) Intangible assets under developmet                  | 0       | 0           |
| (e) Non-Current Investments                             | 20      | 20          |
| (f) Deferred Tax Assets (Net)                           | 0       | 0           |
| (g) Long Term Loans and Advances                        | 116     | 49          |
| (h) Other Non-Current Assets                            | 0       | 0           |
| Total Non-Current Assets (b+c+d+e+f+g+h)                | 5204    | 3950        |
| (2) Current Assets                                      |         |             |
| (a) Current Investments                                 | 0       | 0           |
| (b) Inventories   | 11345   | 8695        |
| (c) Trade Recievables                                   | 12830   | 5498        |
| (d) Cash & Bank Balance                                 | 8821    | 9879        |
| (e) Short-term Loans & Advances                         | 3049    | 3543        |
| (f) Other Current Assets                                | 33      | 0           |
| Total Current Assets (a+b+c+d+e+f)                      | 36078   | 27615       |
| TOTAL ASSETS (1+2)                                      | 41282   | 31565       |
| Important Indicators                                    |         |             |
| (i) Investment  | 3149    | 3149        |
| (ii) Capital Employed                                   | 20379   | 15817       |
| (iii) Net Worth   | 20379   | 15817       |
| (iv) Net Current Assets                                 | 19087   | 15403       |
| (v) Cost of Sales                                       | 32992   | 26108       |
| (vi) Net Value Added (at market price)                  | 12331   | 10313       |
| (vii) Total Regular Employees (Nos.)                    | 1685    | 1761        |
| (viii) Avg. Monthly Emoluments per Employee(₹)          | 31998   | 24650       |

| PROFIT & LOSS ACCOUNT   | (₹          | ₹ in Lakhs) |
|---|-------------|-------------|
| PARTICULARS   | 2011-12     | 2010-11     |
| (I) Revenue from Operations (Gross)   | 37897       | 30788       |
| Less : Excise Duty  | 0           | 0           |
| Revenue from Operations (Net)   | 37897       | 30788       |
| (II) Other Income   | 932         | 423         |
| (III) Total Revenue (I+II)  | 38829       | 31211       |
| (IV) Expenditure on:  |             |             |
| (a) Cost of materials consumed  | 957         | 847         |
| (b) Purchase of stock-in-trade  | 22402       | 17756       |
| (c) Changes in inventories of finished goods, work-in-                      | -2855       | -1232       |
| progress and stock in trade   | 0.04        | 475         |
| (d) Stores & Spares   | 891         | 475         |
| (e) Power & Fuel<br>(f) Salary, Wages & Benefits/Employees Expense          | 801<br>6470 | 657<br>5209 |
| (g) Other Operating/direct/manufacturing Expenses                           | 1911        | 1386        |
| (h) Rent, Royalty & Cess  | 50          | 54          |
| (i) Loss on sale of Assets/Investments                                      | 0           | 0           |
| (i) Other Expenses  | 2090        | 737         |
| Total Expenditure (IV (a to j))   | 32717       | 25889       |
| (V) PROFIT BEFORE DEPRECIATION, & IMPAIRMENT,                               | 6112        | 5322        |
| FINANCE CHARGES/INTEREST, EXCEPTIONAL &                                     |             |             |
| EXTRAORDINARY ITEMS & TAXES (PBDIEET)(III-IV)                               |             |             |
| (VI) Depreciation, Depletion & Amortisation                                 | 275         | 219         |
| (VII) Impairment  | 0           | 0           |
| (VIII) PROFIT BEFORE FINANCE COST/INTEREST,                                 | 5837        | 5103        |
| EXCEPTIONAL, EXTRA-ORDINARY ITEMS & TAXES                                   |             |             |
| (PBIEET)(V-VI-VII)  |             |             |
| (IX) Finance Cost   |             |             |
| (a) On Central Government Loans   | 0           | 5           |
| (b) On Foreign Loans  | 0           | 0           |
| (c) Others<br>(d) Less Finance Cost Capitalised                             | 9           | 165<br>0    |
| (e) Charged to P & L Account (a+b+c+d)                                      | 9           | 170         |
| (X) PROFIT BEFORE EXCEPTIONAL & EXTRA-ORDINARY                              | 5828        | 4933        |
| ITEMS & TAX (PBEET)(VIII-IXe)   | 0020        | 4000        |
| (XI) Exceptional Items  | 0           | 0           |
| (XII) PROFIT BEFORE EXTRA-ORDINARY ITEMS & TAX<br>(PBET)(X-XI)              | 5828        | 4933        |
| (XIII) Extra-Ordinary Items   | 26          | 53          |
| (XIV) PROFIT BEFORE TAX (PBT)(XII-XIII)                                     | 5802        | 4880        |
| (XV) TAX PROVISIONS   | 1922        | 1893        |
| (XVI) NET PROFIT / LOSS FOR THE PERIOD FROM                                 | 3880        | 2987        |
| CONTINUING OPERATIONS AFTER TAX(XIV-XV)                                     |             |             |
| (XVII) Profit/Loss from discontinuing operations                            | 16          | 0           |
| (XVIII) Tax expenses of discontinuing operations                            | 0           | 0           |
| (XIX) Profit/Loss from discontinuing operations (after Tax)<br>(XVII-XVIII) | 16          | 0           |
| (XX) Profit/Loss for the period (XVI+XIX)                                   | 3896        | 2987        |
| Financial Ratios  |             |             |
| (i) Sales : Capital Employed  | 185.96      | 194.65      |
| (ii) Cost of Sales : Sales  | 87.06       | 84.8        |
| (iii) Salary/Wages : Sales  | 17.07       | 16.92       |
| (iv) Net Profit : Net Worth   | 19.12       | 18.88       |
| (v) Debt : Equity   | 0           | 0           |
| (vi) Current Ratio  | 2.12        | 2.26        |
| (vii) Trade Recievables : Sales   | 33.85       | 17.86       |
| (viii) Total Inventory : Sales  | 29.94       | 28.24       |

## **A&N Islands Forest and Plantation Dev. Corp. Ltd.**

### **The Company**

A&N Islands Forest and Plantation Dev. Corp. Ltd. (ANIFPDC) was incorporated on 21.01.1977 with the objective of scientific harvesting, natural re-generation and development of forest resources on the principle of sustained yield. The company was established as per the recommendations of the National Commission on Agriculture 1972.

ANIFPDC is a Schedule-'C' CPSE in Agro Based Industries Sector under the administrative control of M/o Environment and Forests, Department of Forest with 100% shareholding by the Government of India.The company employed 1295 regular employees (Executives 28,Non-executives 1267) as on 31.3.2012.Its Registered and Corporate offices are at Port Blair, Andaman and Nicobar.

#### Industrial / Business Operations

ANIFPDC is engaged in Oil Palm Plantation, harvesting of Fresh Fruit Bunches, transport the same to oil extraction unit, process FFB to produce Crude Palm Oil (CPO), marketing of CPO and other bi-products such as Kernel / Nut, Raw Rubber Sheet and other biproducts such as scrapo rubber etc. through its four operating units viz. Forestry Divisions (one each at Little Andaman and North Andaman), Oil Palm Division at Hut Bay, Little Andaman and Rubber Division at Katchal.

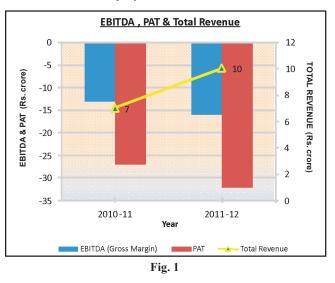
ANIFPDC owns a gross area of 1593 hectares of Red Oil Palm estate at Little Andaman along with a processing unit with a capacity of 4 MT FFB per hour. The production capacity of Crude Palm Oil is around 1400 MT per annum. The gross area of Rubber estate at Katchal is 614 hectares. Expansion of these projects is constrained due to the restriction imposed under the National Forest Policy, 1988 on replacement of Natural Forest with monoculture manmade plantation.

#### **Performance Highlights**

The physical performances of the company for last two years are given below:

| Main Products  | Unit | Performance during |         |  |
|----------------|------|--------------------|---------|--|
|                |      | 2011-12            | 2010-11 |  |
| Crude Palm Oil | МТ   | 1570               | 702     |  |
| Rubber         | ΜT   | 172                | 117     |  |

The Company registered an increase of  $\gtrless$  2.90 crore in total revenue during 2011-12 which went up to  $\gtrless$  9.72 crore in 2011-12 from  $\gtrless$  6.82 crore during 2010-11 due to increase in operating income. The net loss of the company increased to  $\gtrless$  31.96 crore in 2011-12,



an increase of  $\mathbf{E}$  4.95 crore over the previous year loss of  $\mathbf{E}$  27.01 crore due to increase in wages & salary expenses along with other expenses.

The current ratio of company is at 0.87:1 during 2011-12 as against 1.28:1 in the previous year. Balance Sheet and Profit & Loss Account of the company and selected financial ratios during the period 2010-11 to 2011-12 can be seen on the adjoining page.

#### **Strategic Issues**

The forestry operations at both the divisions of ANIFPDC have been completely stopped due to the ban imposed by the Supreme Court of India vide its order dated 10th October, 2001 on felling naturally grown trees from the forests of Andaman & Nicobar which has adversely affected the physical and financial performance of the corporation. However the company has taken up new avenues like restaurant business, theme based tourism, research projects etc. There is a proposal for the taken over of the company by A&N Administration and the Government of India to settle all pending dues along with other concessions. The matter is under consideration of the Government.

**A&N Islands Forest and Plantation Dev. Corp. Ltd.** Vanvikas Bhavan, Haddo, Port Blair, Andaman & Nicobar-744102

| BALANCE SHEET   | (₹      | t in Lakhs)   |
|---|---------|---------------|
| PARTICULARS   | 2011-12 |               |
| I. EQUITY & LIABILITIES                                 |         |               |
| AUTHORISED CAPITAL                                      | 600     | 600           |
| (1) Shareholders' Funds                                 | 000     | 000           |
| (a) Share Capital                                       |         |               |
|   | 250     | 250           |
| (i) Central Govt  | 359     | 359           |
| (ii) Others   | -15604  | -12408        |
| (b) Reserves & Surplus                                  |         |               |
| (c) Money received against share warrants               | 0       | 0             |
| Total Shareholders' Funds (1(a)+1(b)+1(c)               | -15245  |               |
| (2) Share application money pending allotment           | 0       | 0             |
| (3) Non-current Liabilities                             | 45004   | 40055         |
| (a) Long Term Borrowings                                | 15621   | 12955         |
| (b) Deferred tax liabilities (Net)                      | 0       | 0             |
| (c) Other Long-term liabilities                         | 0       | 0             |
| (d) Long-term provisions                                | 0       | 0             |
| Total Non-Current Liabilities 3(a) to 3(d)              | 15621   | 12955         |
| (4) Current Liabilities                                 |         |               |
| (a) Short Term Borrowings                               | 0       | 0             |
| (b) Trade Payables                                      | 647     | 560           |
| (c) Other current liabilities                           | 486     | 396           |
| (d) Short-term provisions                               | 203     | 203           |
| Total Current Liabilities 4(a) to 4(d)                  | 1336    | 1159          |
| TOTAL EQUITY & LIABILITIES (1+2+3+4)                    | 1712    | 2065          |
| II. ASSETS  |         |               |
| (1) Non-Current Assets                                  |         |               |
| (a) Total Gross Fixed Assets                            | 1771    | 1776          |
| (ai) Accumulated Depreciation, Depletion & Amortisation | 1232    | 1200          |
| (aii) Accumulated Impairment                            | 0       | 0             |
| (b)Total Net Fixed Assets ((a)-(ai)-(aii)               | 539     | 576           |
| (c) Capital work in progress                            | 7       | 1             |
| (d)Intangible assets under developmet                   | 0       | 0             |
| (e)Non-Current Investments                              | 0       | 0             |
| (f) Deferred Tax Assets (Net)                           | 0       | 0             |
| (g)Long Term Loans and Advances                         | 0       | 0             |
| (h) Other Non-Current Assets                            | 0       | 0             |
| Total Non-Current Assets (b+c+d+e+f+g+h)                | 546     | 577           |
| (2) Current Assets                                      |         |               |
| (a) Current Investments                                 | 0       | 0             |
| (b) Inventories   | 221     | 172           |
| (c) Trade Recievables                                   | 162     | 209           |
| (d) Cash & Bank Balance                                 | 483     | 790           |
| (e) Short-term Loans & Advances                         | 296     | 301           |
| (f) Other Current Assets                                | 4       | 16            |
| Total Current Assets (a+b+c+d+e+f)                      | 1166    | 1488          |
| TOTAL ASSETS (1+2)                                      | 1712    | 2065          |
| Important Indicators                                    | 1712    | 2003          |
| (i) Investment  | 15980   | 13314         |
| (ii) Capital Employed                                   | 376     | 906           |
|   |         |               |
| (iii) Net Worth   | -15245  | -12049<br>329 |
| (iv) Net Current Assets                                 | -170    |               |
| (v) Cost of Sales                                       | 2602    | 2020          |
| (vi) Net Value Added (at market price)                  | 526     | 572           |
| (vii) Total Regular Employees (Nos.)                    | 1295    | 1362          |
| (viii) Avg. Monthly Emoluments per Employee(₹)          | 13874   | 11741         |

| PROFIT & LOSS ACCOUNT   | (₹      | in Lakhs) |
|---|---------|-----------|
| PARTICULARS   | 2011-12 | 2010-11   |
| (I) Revenue from Operations (Gross)   | 710     | 311       |
| Less : Excise Duty  | 0       | 0         |
| Revenue from Operations (Net)   | 710     | 311       |
| (II) Other Income   | 262     | 371       |
| (III) Total Revenue (I+II)  | 972     | 682       |
| (IV) Expenditure on:  |         |           |
| (a) Cost of materials consumed  | 0       | 0         |
| (b) Purchase of stock-in-trade  | 0       | 0         |
| (c) Changes in inventories of finished goods,                                   | -50     | -91       |
| work-in-progress and stock in trade   |         |           |
| (d) Stores & Spares   | 66      | 39        |
| (e) Power & Fuel  | 31      | 20        |
| (f) Salary, Wages & Benefits/Employees Expense                                  | 2156    | 1919      |
| (g) Other Operating/direct/manufacturing Expenses                               | 273     | 37        |
| (h) Rent, Royalty & Cess  | 0       | 0         |
| (i) Loss on sale of Assets/Investments  | 0       | 0         |
| (j) Other Expenses  | 76      | 46        |
| Total Expenditure (IV (a to j))   | 2552    | 1970      |
| (V) PROFIT BEFORE DEPRECIATION, &   | -1580   | -1288     |
| IMPAIRMENT, FINANCE CHARGES/  |         |           |
| INTEREST, EXCEPTIONAL & EXTRAORDINARY   |         |           |
| ITEMS & TAXES (PBDIEET)(III-IV)   |         |           |
| (VI) Depreciation, Depletion & Amortisation                                     | 50      | 50        |
| (VII) Impairment  | 0       | 0         |
| (VIII) PROFIT BEFORE FINANCE COST/INTEREST,                                     |         |           |
| EXCEPTIONAL, EXTRA-ORDINARY   |         |           |
| ITEMS & TAXES (PBIEET)(V-VI-VII)  | -1630   | -1338     |
| (IX) Finance Cost   |         |           |
| (a) On Central Government Loans   | 1566    | 1354      |
| (b) On Foreign Loans  | 0       | 0         |
| (c) Others  | 0       | 0         |
| (d) Less Finance Cost Capitalised   | 0       | 0         |
| (e) Charged to P & L Account (a+b+c+d)  | 1566    | 1354      |
| (X) PROFIT BEFORE EXCEPTIONAL & EXTRA-ORDINARY<br>ITEMS & TAX (PBEET)(VIII-IXe) | -3196   | -2692     |
| (XI) Exceptional Items  | 0       | 9         |
| (XII) PROFIT BEFORE EXTRA-ORDINARY ITEMS & TAX                                  | -3196   | -2701     |
| (PBET)(X-XI)  | -0100   | -2101     |
| (XIII) Extra-Ordinary Items   | 0       | 0         |
| (XIV) PROFIT BEFORE TAX (PBT)(XII-XIII)   | -3196   | -2701     |
| (XV) TAX PROVISIONS   | 0       | 0         |
| (XVI) NET PROFIT / LOSS FOR THE PERIOD FROM                                     | -3196   | -2701     |
| CONTINUING OPERATIONS AFTER TAX(XIV-XV)   |         |           |
| (XVII) Profit/Loss from discontinuing operations                                | 0       | 0         |
| (XVIII) Tax expenses of discontinuing operations                                | 0       | 0         |
| (XIX) Profit/Loss from discontinuing operations<br>(after Tax)(XVII-XVIII)      | 0       | 0         |
| (XX) Profit/Loss for the period (XVI+XIX)                                       | -3196   | -2701     |
| Financial Ratios  |         |           |
| (i) Sales : Capital Employed  | 188.83  | 34.33     |
| (ii) Cost of Sales : Sales  | 366.48  | 649.52    |
| (iii) Salary/Wages : Sales  | 303.66  | 617.04    |
| (iv) Net Profit : Net Worth   |         | -         |
| (v) Debt : Equity   | 43.51   | 36.09     |
| (v) Current Ratio   | 0.87    | 1.28      |
| (vii) Trade Recievables : Sales   | 22.82   | 67.2      |
| (vii) Trade Reclevables : Sales<br>(viii) Total Inventory : Sales               | 31.13   | 55.31     |
| (viii) total inventory . Jaies  | 51.15   | 55.51     |

## **CREDA-HPCL BIOFUELS LTD.**

#### **The Company**

CREDA-HPCL BIOFUELS LTD. (CHBL) was incorporated on 14-10-2008 as a joint venture of Hindustan Petroleum Corporation Limited (HPCL) and Chhattisgarh State Renewable Energy Development Agency (CREDA) for plantation and cultivation of jatropha.

CHBL is an un-categorized CPSE in Agro-Based Industries Sector under the administrative control of Ministry of Petroleum & Natural Gas with 51% shareholding by HPCL. The company employed 7 Regular employees (Executives 5 & Non-Executives 2) as on 31.3.2012. Its Registered and Corporate offices are at Raipur.

#### Vision / Mission

The Vision of the Company is to explore, develop and practice best processes of cultivation to produce highest yields of jatropha carcus, contributing to protecting of environment through renewable energy and for economic growth of the community involved.

The Mission of the Company is to cultivate 15000 Ha of waste / barren land in the state of Chattisgarh through plantation of jatropha for production of high yielding quality produce which can produce Bio-diesel. The Company shall ensure to complete cultivation within the time schedules and budgeted costs.

#### **Industrial / Business Operations**

CHBL is exploring processing of jatropha seeds to produce Bio-diesel. As per JV agreement, the Government of Chhatisgarh shall lease 15000 Ha of vacant waste / barren land to company for a period of 30 years for carrying out plantation of jatropha. The company so far acquired 6955 Ha of land on lease in about 14 districts of Chhattisgarh.

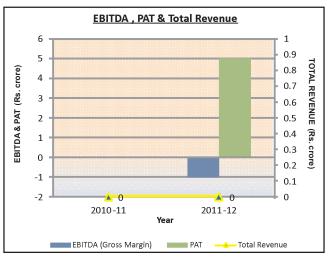
#### **Performance Highlights**

The company is still in project stage. Commercial production has not commenced. During the year on experimental basis, the company has crushed jatropha seeds into semi-finished biofuel and sold the same through Chhattisgarh Biofuel Development Authority (CBDA). The physical performances of the company for last two years are given below:

| Main Product   | Unit   | Performance during |         |  |
|----------------|--------|--------------------|---------|--|
|                |        | 2011-12            | 2010-11 |  |
| Jatropha Seeds | Tonnes | 10.6               | 3.3     |  |

During 2011-12, the first year of company operation, it showed a Total Revenue of  $\gtrless$  0.25 crore and a profit of  $\gtrless$  5.02 crore due to change in the accounting policy of the company as per the directions given by the office of Comptroller and Auditor General of India. All the expenses of the company directly attributable to plantation activity and any other expenses allocable to plantation activity are transferred to Capital Work in Progress (Plantation Activity). The aforesaid change has been carried with retrospective effect and resulted in Exceptional adjustments of ₹ 5.67 crore.

The current ratio of company is at 2.69:1 during 2011-12 (Fig.2). Balance Sheet and Profit & Loss Account of the company and selected financial ratios during the period 2010-11 to 2011-12 can be seen on the adjoining page.





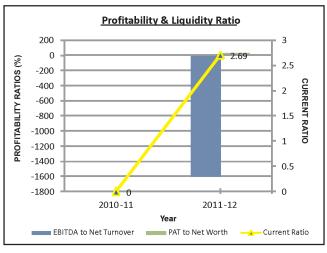


Fig. 2

#### **Strategic Issues**

The company endeavours to leverage technology, farm management and usage of select proven research, processes and seeds to ensure high quality yield both in quantity and oil content. Satellite images have been obtained from National Remote Sensing Centre (NSRC), ISRO for identification of vacant wastelands.

www.chbl.com.in

#### CREDA-HPCL BIOFUELS LTD.

Sector-1, New Shanti Nagar, Shankar Nagar Main Road, Near MESONET Quarters, Raipur (C.G.) - 492007

| BALANCE SHEET  | (₹      | in Lakhs) |
|--|---------|-----------|
| PARTICULARS  | 2011-12 | 2010-11   |
| I. EQUITY & LIABILITIES  |         |           |
| AUTHORISED CAPITAL   | 20000   | 20000     |
| (1) Shareholders' Funds  |         |           |
| (a) Share Capital  |         |           |
| (i) Central Govt   | 0       | 0         |
| (ii) Others  | 1058    | 1058      |
| (b) Reserves & Surplus   | -180    | -682      |
| (c) Money received against share warrants                                      | 0       | 002       |
| Total Shareholders' Funds (1(a)+1(b)+1(c)                                      | 878     | 376       |
| (2) Share application money pending allotment                                  | 827     | 010       |
| (2) Non-current Liabilities  | 027     |           |
| (a) Long Term Borrowings   | 0       | 0         |
| (b) Deferred tax liabilities (Net)   | 2       | 1         |
|  |         |           |
| (c) Other Long-term liabilities  | 0       | 0         |
| (d) Long-term provisions   | 0       | 0         |
| Total Non-Current Liabilities 3(a) to 3(d)                                     | 2       | 1         |
| (4) Current Liabilities  |         |           |
| (a) Short Term Borrowings  | 0       | 0         |
| (b) Trade Payables   | 70      | 16        |
| (c) Other current liabilities  | 175     | 344       |
| (d) Short-term provisions  | 0       | 0         |
| Total Current Liabilities 4(a) to 4(d)   | 245     | 360       |
| TOTAL EQUITY & LIABILITIES (1+2+3+4)   | 1952    | 737       |
| II. ASSETS   |         |           |
| (1) Non-Current Assets   |         |           |
| (a) Total Gross Fixed Assets   | 30      | 29        |
| (ai) Accumulated Depreciation, Depletion & Amortisation                        | 5       | 3         |
| (aii) Accumulated Impairment   | 0       | 0         |
| (b) Total Net Fixed Assets ((a)-(ai)-(aii)                                     | 25      | 26        |
| (c) Capital work in progress   | 888     | 0         |
| (d) Intangible assets under developmet   | 0       | 0         |
| (e) Non-Current Investments  | 0       | 0         |
| (f) Deferred Tax Assets (Net)  | 0       | 0         |
| (g) Long Term Loans and Advances   | 316     | 486       |
| (h) Other Non-Current Assets   | 64      | 75        |
| Total Non-Current Assets (b+c+d+e+f+g+h)                                       | 1293    | 587       |
| (2) Current Assets   | 1233    | 501       |
| (a) Current Investments  | 0       | 0         |
|  | 0       | -         |
| (b) Inventories  | 0       | 0         |
| (c) Trade Recievables  | 3       | 0         |
| (d) Cash & Bank Balance  | 628     | 145       |
| (e) Short-term Loans & Advances  | 26      | 5         |
| (f) Other Current Assets   | 2       | 0         |
| Total Current Assets (a+b+c+d+e+f)   | 659     | 150       |
| TOTAL ASSETS (1+2)   | 1952    | 737       |
| Important Indicators   |         |           |
| (i) Investment   | 1885    | 1058      |
| (ii) Capital Employed  | 1705    | 376       |
| (iii) Net Worth  | 1705    | 376       |
| (iv) Net Current Assets  | 414     | -210      |
| (v) Cost of Sales  | 89      | 0         |
|  | 546     | 0         |
| (VI) Net value Added (at market price)   |         |           |
| (vi) Net Value Added (at market price)<br>(vii) Total Regular Employees (Nos.) | 7       | 7         |

#### **PROFIT & LOSS ACCOUNT** (₹ in Lakhs) PARTICULARS 2011-12 2010-11 (I) Revenue from Operations (Gross) 0 4 Less : Excise Duty 0 0 Revenue from Operations (Net) 4 0 (II) Other Income 21 0 (III) Total Revenue (I+II) 25 0 (IV) Expenditure on: 3 0 (a) Cost of materials consumed 0 0 (b) Purchase of stock-in-trade 0 0 (c) Changes in inventories of finished goods, work-in-progress and stock in trade (d) Stores & Spares 0 0 0 0 (e) Power & Fuel (f) Salary, Wages & Benefits/Employees Expense 43 0 (g) Other Operating/direct/manufacturing Expenses 0 0 0 0 (h) Rent, Royalty & Cess (i) Loss on sale of Assets/Investments 0 0 (j) Other Expenses 30 0 Total Expenditure (IV (a to j)) 76 0 (V) PROFIT BEFORE DEPRECIATION, & IMPAIRMENT, -51 0 FINANCE CHARGES/INTEREST, EXCEPTIONAL & EXTRAORDINARY ITEMS & TAXES (PBDIEET)(III-IV) (VI) Depreciation, Depletion & Amortisation 13 0 0 (VII) Impairment 0 (VIII) PROFIT BEFORE FINANCE COST/INTEREST, -64 0 **EXCEPTIONAL, EXTRA-ORDINARY ITEMS &** TAXES (PBIEET)(V-VI-VII) (IX) Finance Cost (a) On Central Government Loans 0 0 0 0 (b) On Foreign Loans (c) Others 0 0 (d) Less Finance Cost Capitalised 0 0 (e) Charged to P & L Account (a+b+c+d) 0 0 (X) PROFIT BEFORE EXCEPTIONAL & EXTRA-ORDINARY -64 0 ITEMS & TAX (PBEET)(VIII-IXe) (XI) Exceptional Items -567 0 (XII) PROFIT BEFORE EXTRA-ORDINARY ITEMS & TAX 503 0 (PBET)(X-XI) (XIII) Extra-Ordinary Items 0 0 (XIV) PROFIT BEFORE TAX (PBT)(XII-XIII) 503 0 (XV) TAX PROVISIONS 0 (XVI) NET PROFIT / LOSS FOR THE PERIOD FROM 502 0 CONTINUING OPERATIONS AFTER TAX(XIV-XV) (XVII) Profit/Loss from discontinuing operations 0 0 (XVIII) Tax expenses of discontinuing operations 0 0 (XIX) Profit/Loss from discontinuing operations 0 0 (after Tax)(XVII-XVIII) (XX) Profit/Loss for the period (XVI+XIX) 502 0 **Financial Ratios** (i) Sales : Capital Employed 0.23 0 (ii) Cost of Sales : Sales 2225 0 (iii) Salary/Wages : Sales 1075 0 (iv) Net Profit : Net Worth 29.44 0 0 (v) Debt : Equity 0 2.69 0 (vi) Current Ratio 0 (vii) Trade Recievables : Sales 75 0 (viii) Total Inventory : Sales 0

#### 2011-12 Provisional

## **HPCL Biofuels Ltd.**

### **The Company**

HPCL Biofuels Ltd. (HBL) was incorporated on 16-10-2009 as a wholly owned subsidiary of Hindustan Petroleum Corporation Limited (HPCL) to set up integrated sugar, ethanol & co-gen power plants at Sugauli in East Champaran district and Lauriya in West Champaran district.

HBL is an un-categorized CPSE in Agro-Based Industries Sector under the administrative control of Ministry of Petroleum & Natural Gas. The company employed 183 regular employees (Executives 53 & Non-Executives 130) as on 31.3.2012. Its Registered and Corporate offices are at Patna, Bihar.

#### Vision / Mission

The Vision of the Company is to follow the best practices to manufacture ethanol by setting up of Integrated Sugar, Ethanol and Co-gen Plant with zero effluent discharge and under clean development mechanism through renewable energy thereby contributing to protection of environment and for economic growth of the community at large.

The Mission of the Company is to become a leader and pioneers in the sugar industry by producing Ethanol directly from Sugarcane juice. The ethanol produced will be sold to Oil Marketing Companies for blending in petrol thereby, helping the nation in substantial savings in foreign exchange.

#### **Industrial / Business Operations**

HBL engaged in production of Sugar, Ethanol and Power Generation. The Co-gen power plants at Sugauli in East Champaran district and Lauriya in West Champaran have crushing capacity of 3500 TCPD, Distillery capacity 60 KLPD and Co-gen capacity of 20 MW. 50% juice will be converted to Sugar and 50% juice will be converted to Ethanol.

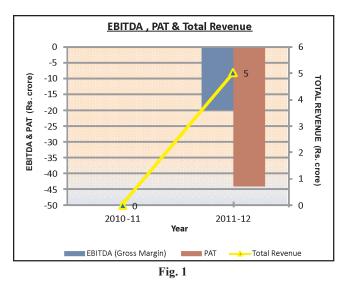
#### **Performance Highlights**

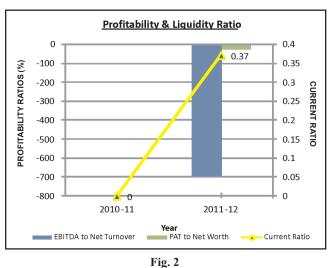
Commercial production has commenced during 2011-12. The physical performance of the company for the year is given below:

| Main Product | Unit      | Performance during |         |  |
|--------------|-----------|--------------------|---------|--|
|              |           | 2011-12            | 2010-11 |  |
| Sugar        | Lakh Qtls | 1.55               | -       |  |
| Ethanol      | KL        | 32400              | -       |  |
| Co-gen       | MW        | 25844              | -       |  |

During 2011-12, the first year of company operation, it showed a Total Revenue of ₹4.87 crore and incurred a loss of ₹43.60 crore due to lower level of production activities in the first year of operation.

The current ratio of company is at 0.37:1 during 2011-12(Fig.2). Balance Sheet and Profit & Loss Account of the company and selected financial ratios during the period 2010-11 to 2011-12 can be seen on the adjoining page.





#### **Strategic Issues**

Currently, Oil Industry is blending 5% Ethanol with MS (Motor Spirit) and marketing in 20 notified States and 4 Union Territories. Government of India is planning to introduce 10% blended MS in the country in near future and Pilot Project is being implemented at two locations namely Aonla (Bareily in UP) and Desur (in Karnataka).

The Co-gen power plan will operate on biomass fuels, the exportable power qualifies for emission trade under Clean Development Mechanism (CDM) of the Kyoto Protocol. The carbon credits thus generated will be sold in the international market and the revenue generated will enhance the commercial viability of the proposed integrated project to a sizeable extent.

#### HPCL BIOFUELS LTD.

House No. 271, Road No. E, Post Box No. 126 (Patna GPO), New Patiputra Colony, Patna - 800 013

| BALANCE SHEET   | (₹     | in Lakhs) |
|---|--------|-----------|
| PARTICULARS   |        | 2010-11   |
| I. EQUITY & LIABILITIES                                 |        |           |
| AUTHORISED CAPITAL                                      | 25000  | 25000     |
| (1) Shareholders' Funds                                 |        |           |
| (a) Share Capital                                       |        |           |
| (i) Central Govt  | 0      | 0         |
| (ii) Others   | 20552  | 20552     |
| (b) Reserves & Surplus                                  | -5347  | -987      |
| (c) Money received against share warrants               | 0      | 0         |
| Total Shareholders' Funds (1(a)+1(b)+1(c)               | 15205  | 19565     |
| (2) Share application money pending allotment           | 0      | 0         |
| (3) Non-current Liabilities                             |        |           |
| (a) Long Term Borrowings                                | 43400  | 28992     |
| (b) Deferred tax liabilities (Net)                      | 0      | 0         |
| (c) Other Long-term liabilities                         | 0      | 0         |
| (d) Long-term provisions                                | 8      | 0         |
| Total Non-Current Liabilities 3(a) to 3(d)              | 43408  | 28992     |
| (4) Current Liabilities                                 | 43400  | 20992     |
|   | 14173  | 10746     |
| (a) Short Term Borrowings                               | 14173  | 938       |
| (b) Trade Payables<br>(c) Other current liabilities     |        |           |
|   | 9255   | 7703      |
| (d) Short-term provisions                               | 0      | 0         |
| Total Current Liabilities 4(a) to 4(d)                  | 24697  | 19387     |
| TOTAL EQUITY & LIABILITIES (1+2+3+4)                    | 83310  | 67944     |
| II. ASSETS  |        |           |
| (1) Non-Current Assets                                  |        |           |
| (a) Total Gross Fixed Assets                            | 71521  | 9313      |
| (ai) Accumulated Depreciation, Depletion & Amortisation | 1811   | 230       |
| (aii) Accumulated Impairment                            | 0      | 0         |
| (b) Total Net Fixed Assets ((a)-(ai)-(aii)              | 69710  | 9083      |
| (c) Capital work in progress                            | 0      | 49324     |
| (d) Intangible assets under developmet                  | 0      | 0         |
| (e) Non-Current Investments                             | 0      | 0         |
| (f) Deferred Tax Assets (Net)                           | 0      | 0         |
| (g) Long Term Loans and Advances                        | 4515   | 1736      |
| (h) Other Non-Current Assets                            | 0      | 0         |
| Total Non-Current Assets (b+c+d+e+f+g+h)                | 74225  | 60143     |
| (2) Current Assets                                      |        |           |
| (a) Current Investments                                 | 0      | 0         |
| (b) Inventories   | 6878   | 248       |
| (c) Trade Recievables                                   | 311    | 0         |
| (d) Cash & Bank Balance                                 | 941    | 3268      |
| (e) Short-term Loans & Advances                         | 841    | 4285      |
| (f) Other Current Assets                                | 114    | 0         |
| Total Current Assets (a+b+c+d+e+f)                      | 9085   | 7801      |
| TOTAL ASSETS (1+2)                                      | 83310  | 67944     |
| Important Indicators                                    |        |           |
| (i) Investment  | 63952  | 49544     |
| (ii) Capital Employed                                   | 58605  | 48557     |
| (iii) Net Worth   | 15205  | 19565     |
| (iv) Net Current Assets                                 | -15612 | -11586    |
| (v) Cost of Sales                                       | 3870   | 0         |
| (v) Net Value Added (at market price)                   | -1883  | 0         |
| (vii) Total Regular Employees (Nos.)                    | 183    | 141       |
| (viii) Avg. Monthly Emoluments per Employee(₹)          |        | 0         |
| (viii) Avg. wonthly Emoluments per Employee(<)          | 15437  | 0         |

#### **PROFIT & LOSS ACCOUNT** (₹ in Lakhs) PARTICULARS 2011-12 2010-11 (I) Revenue from Operations (Gross) 493 0 0 Less : Excise Duty 7 Revenue from Operations (Net) 486 0 (II) Other Income 0 1 (III) Total Revenue (I+II) 487 0 (IV) Expenditure on: 7132 0 (a) Cost of materials consumed (b) Purchase of stock-in-trade 0 0 (c) Changes in inventories of finished goods, work-in--6695 0 progress and stock in trade (d) Stores & Spares 0 0 (e) Power & Fuel 0 0 (f) Salary, Wages & Benefits/Employees Expense 339 0 (g) Other Operating/direct/manufacturing Expenses 1756 0 (h) Rent, Royalty & Cess 0 0 (i) Loss on sale of Assets/Investments 0 0 0 (j) Other Expenses 0 Total Expenditure (IV (a to j)) 2532 0 (V) PROFIT BEFORE DEPRECIATION, & IMPAIRMENT, -2045 0 FINANCE CHARGES/INTEREST, EXCEPTIONAL & EXTRAORDINARY ITEMS & TAXES (PBDIEET)(III-IV) 1338 0 (VI) Depreciation, Depletion & Amortisation 0 (VII) Impairment 0 (VIII) PROFIT BEFORE FINANCE COST/INTEREST, -3383 0 **EXCEPTIONAL, EXTRA-ORDINARY ITEMS & TAXES** (PBIEET)(V-VI-VII) (IX) Finance Cost (a) On Central Government Loans 0 0 (b) On Foreign Loans 0 0 (c) Others 5895 0 0 (d) Less Finance Cost Capitalised 4137 (e) Charged to P & L Account (a+b+c+d) 1758 0 (X) PROFIT BEFORE EXCEPTIONAL & EXTRA-ORDINARY -5141 0 ITEMS & TAX (PBEET)(VIII-IXe) (XI) Exceptional Items -781 0 (XII) PROFIT BEFORE EXTRA-ORDINARY ITEMS & TAX 0 (PBET)(X-XI) -4360 (XIII) Extra-Ordinary Items 0 0 (XIV) PROFIT BEFORE TAX (PBT)(XII-XIII) -4360 0 (XV) TAX PROVISIONS 0 0 (XVI) NET PROFIT / LOSS FOR THE PERIOD FROM -4360 0 CONTINUING OPERATIONS AFTER TAX(XIV-XV) (XVII) Profit/Loss from discontinuing operations 0 0 (XVIII) Tax expenses of discontinuing operations 0 0 (XIX) Profit/Loss from discontinuing operations (after Tax) 0 0 (XVII-XVIII) (XX) Profit/Loss for the period (XVI+XIX) -4360 0 **Financial Ratios** (i) Sales : Capital Employed 0.83 0 (ii) Cost of Sales : Sales 796.3 0 (iii) Salary/Wages : Sales 69.75 0 0 (iv) Net Profit : Net Worth -28.67 (v) Debt : Equity 2.11 0 (vi) Current Ratio 0.37 0 (vii) Trade Recievables : Sales 0 63.99 (viii) Total Inventory : Sales 1415.23 0

#### 2011-12 Provisional

## **National Seeds Corporation Limited**

### The company

National Seeds Corporation Ltd. (NSC) was incorporated on 19.03.1963 with the objective to undertake production of foundation and certified Seeds.

NSC is a Schedule 'B", Mini Ratna CPSE in Agro-Based Industries Sector under the administrative control of Ministry of Agriculture, Department of Agriculture & Co-operation with 100% shareholding by the Government of India. The company employed 901 regular employees (Executives 451, Non-executives 450) as on 31.3.2012. Its registered and corporate office(s) is at New Delhi.

#### Vision / Mission

The Vision of the company is to contribute to the prosperity of farmers through supply of quality seeds and other agro inputs/ services and to make available the research benefits of ICAR by introducing newer varieties and hybrids developed by ICAR to enhance productivity and economy of the farmers.

The Mission of the company is to lead the Indian Seed Industry, producing and marketing quality seeds of wide range of crop varieties and hybrids, and adding value through other agro related inputs services to the satisfaction of farmers.

### Industrial / Business Operations

NSC undertakes production of certified seeds of nearly 600 varieties of 60 crops through its registered seed growers. The company operates from its 10 Regional Offices and 77 Area Offices spread all over India. There are about 8000 registered seed growers all over the country.

In the seed production, emphasis is given for production of oil seeds, pulses and hybrids including vegetables and Tissue Culture Plants like Banana.

### **Performance Highlights**

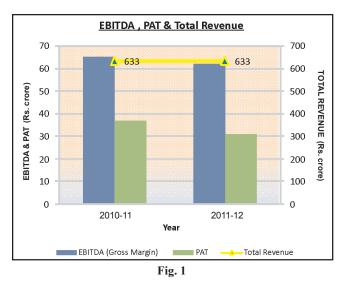
The physical performance of company during the period 2010-11 to 2011-12 is shown below:

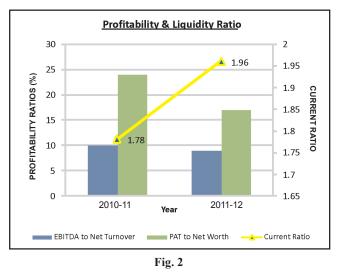
| Main Product | Unit          | Performance during |         |  |
|--------------|---------------|--------------------|---------|--|
|              |               | 2011-12            | 2010-11 |  |
| Seeds        | Lakh Quintals | 12.45              | 12.76   |  |

The total revenue of the company registered an increase of  $\overline{\mathbf{x}}$  0.04 crore in total income during 2011-12 which went upto  $\overline{\mathbf{x}}$  633.38 crore in 2011-12 from  $\overline{\mathbf{x}}$  633.34 crore during 2010-11. The net profit of the company reduced to 30.96 crore during 2011-12, a reduction of  $\overline{\mathbf{x}}$  6.42 crore from previous year's profit of  $\overline{\mathbf{x}}$  37.38 crore due to increase in operating expenses.

The current ratio of company is at 1.96:1 during 2011-12 as against 1.78:1 in the previous year (Fig.2). Balance Sheet and Profit

& Loss Account of the company and selected financial ratios during the period 2010-11 to 2011-12 can be seen on the adjoining page.





#### **Strategic Issues**

NSC plays a key role in the implementation of various schemes of the Government of India like integrated scheme for 'Oil, Seeds, Pulses, Oil And Palm & Maize'(ISOPOM), National Food Security Mission (NFSM), and National Horticulture Mission (NHM). It also provides technical support to the seed producing agencies including State Seed Corporations by imparting training of personnel engaged in the production of seeds in that organization. NSC also maintains a Seed Bank with Grant-in-aid given by Government of India.

National Seeds Corporation Limited Beej Bhawan, Pusa Complex, New Delhi-110012

| BALANCE SHEET  | (₹           | in Lakhs)    |
|--|--------------|--------------|
| PARTICULARS  | 2011-12      |              |
| I. EQUITY & LIABILITIES  |              |              |
| AUTHORISED CAPITAL   | 2100         | 2100         |
| (1) Shareholders' Funds  |              |              |
| (a) Share Capital  |              |              |
| (i) Central Govt   | 2062         | 2062         |
| (ii) Others  | 0            | 0            |
| (b) Reserves & Surplus   | 15581        | 13164        |
| (c) Money received against share warrants                                | 0            | 0            |
| Total Shareholders' Funds (1(a)+1(b)+1(c)                                | 17643        | 15226        |
| (2) Share application money pending allotment                            | 0            | 0            |
| (3) Non-current Liabilities  |              |              |
| (a) Long Term Borrowings   | 3237         | 2714         |
| (b) Deferred tax liabilities (Net)                                       | 246          | 147          |
| (c) Other Long-term liabilities  | 1935         | 1053         |
| (d) Long-term provisions   | 1390         | 1633         |
| Total Non-Current Liabilities 3(a) to 3(d)                               | 6808         | 5547         |
| (4) Current Liabilities  |              |              |
| (a) Short Term Borrowings  | 2767         | 2954         |
| (b) Trade Payables   | 7972         | 6366         |
| (c) Other current liabilities  | 3548         | 4536         |
| (d) Short-term provisions  | 6672         | 8069         |
| Total Current Liabilities 4(a) to 4(d)                                   | 20959        | 21925        |
| TOTAL EQUITY & LIABILITIES (1+2+3+4)                                     | 45410        | 42698        |
| II. ASSETS   |              |              |
| (1) Non-Current Assets   |              |              |
| (a) Total Gross Fixed Assets   | 4569         | 3681         |
| (ai) Accumulated Depreciation, Depletion & Amortisation                  | 2205         | 2000         |
| (aii) Accumulated Impairment   | 0            | 0            |
| (b) Total Net Fixed Assets ((a)-(ai)-(aii)                               | 2364         | 1681         |
| (c) Capital work in progress   | 406          | 101          |
| (d) Intangible assets under developmet                                   | 0            | 0            |
| (e) Non-Current Investments  | 887          | 887          |
| (f) Deferred Tax Assets (Net)  | 623          | 768          |
| (g) Long Term Loans and Advances   | 140          | 136          |
| (h) Other Non-Current Assets<br>Total Non-Current Assets (b+c+d+e+f+g+h) | 0<br>4420    | 0<br>3573    |
| (2) Current Assets   | 4420         | 3073         |
| (a) Current Investments  | 0            | 0            |
|  |              |              |
| (b) Inventories<br>(c) Trade Recievables                                 | 7882<br>6031 | 6308<br>4696 |
| (d) Cash & Bank Balance  | 2247         | 2189         |
| (e) Short-term Loans & Advances  | 24719        | 25839        |
| (f) Other Current Assets   | 111          | 93           |
| Total Current Assets (a+b+c+d+e+f)                                       | 40990        | 39125        |
| TOTAL ASSETS (1+2)   | 45410        | 42698        |
| Important Indicators   | 40410        | 42000        |
| (i) Investment   | 5299         | 4776         |
| (ii) Capital Employed  | 20880        | 17940        |
| (ii) Net Worth   | 17643        | 15226        |
| (iv) Net Current Assets  | 20031        | 17200        |
| (v) Cost of Sales  | 57361        | 57020        |
| (v) Vet Value Added (at market price)                                    | 4155         | 4529         |
| (vii) Total Regular Employees (Nos.)                                     | 901          | 926          |
| (viii) Avg. Monthly Emoluments per Employee(₹)                           | 45875        | 44672        |
| 2011-12 Provisional  |              |              |

#### 2011-12 Provisional

| PROFIT & LOSS ACCOUNT   | (₹              | in Lakhs)     |
|---|-----------------|---------------|
| PARTICULARS   | 2011-12         | 2010-11       |
| (I) Revenue from Operations (Gross)                               | 62668           | 62849         |
| Less : Excise Duty  | 0               | 0             |
| Revenue from Operations (Net)                                     | 62668           | 62849         |
| (II) Other Income   | 670             | 485           |
| (III) Total Revenue (I+II)  | 63338           | 63334         |
| (IV) Expenditure on:  |                 |               |
| (a) Cost of materials consumed                                    | 1849            | 2982          |
| (b) Purchase of stock-in-trade                                    | 46044           | 44441         |
| (c) Changes in inventories of finished goods, work-in-            | -981            | -618          |
| progress and stock in trade                                       |                 |               |
| (d) Stores & Spares   | 18              | 13            |
| (e) Power & Fuel  | 92              | 86            |
| (f) Salary, Wages & Benefits/Employees Expense                    | 4960            | 4964          |
| (g) Other Operating/direct/manufacturing Expenses                 | 2822            | 3078          |
| (h) Rent, Royalty & Cess  | 574             | 367           |
| (i) Loss on sale of Assets/Investments                            | 0               | 0             |
| (j) Other Expenses  | 1730            | 1547          |
| Total Expenditure (IV (a to j))                                   | 57108           | 56860         |
| (V) PROFIT BEFORE DEPRECIATION, & IMPAIRMENT,                     | 6230            | 6474          |
| FINANCE CHARGES/INTEREST, EXCEPTIONAL &                           |                 |               |
| EXTRAORDINARY ITEMS & TAXES (PBDIEET)(III-IV)                     | 252             | 160           |
| (VI) Depreciation, Depletion & Amortisation                       | 253             | 160           |
| (VII) Impairment (VII) PROFIT BEFORE FINANCE COST/INTEREST,       | 0               | 0             |
| EXCEPTIONAL, EXTRA-ORDINARY ITEMS & TAXES                         | 5977            | 6314          |
| (PBIEET)(V-VI-VII)  |                 |               |
| (IX) Finance Cost   |                 |               |
| (a) On Central Government Loans                                   | 0               | 0             |
| (b) On Foreign Loans  | 0               | 0             |
| (c) Others  | 1009            | 1063          |
| (d) Less Finance Cost Capitalised                                 | 0               | 0             |
| (e) Charged to P & L Account (a+b+c+d)                            | 1009            | 1063          |
| (X) PROFIT BEFORE EXCEPTIONAL & EXTRA-ORDINARY                    | 4968            | 5251          |
| ITEMS & TAX (PBEET)(VIII-IXe)                                     |                 |               |
| (XI) Exceptional Items  | 0               | 0             |
| (XII) PROFIT BEFORE EXTRA-ORDINARY ITEMS & TAX                    | 4968            | 5251          |
| (PBET)(X-XI)  |                 |               |
| (XIII) Extra-Ordinary Items                                       | 0               | 0             |
| (XIV) PROFIT BEFORE TAX (PBT)(XII-XIII)                           | 4968            | 5251          |
| (XV) TAX PROVISIONS   | 1872            | 1513          |
| (XVI) NET PROFIT / LOSS FOR THE PERIOD FROM                       | 3096            | 3738          |
| CONTINUING OPERATIONS AFTER TAX(XIV-XV)                           |                 |               |
| (XVII) Profit/Loss from discontinuing operations                  | 0               | 0             |
| (XVIII) Tax expenses of discontinuing operations                  | 0               | 0             |
| (XIX) Profit/Loss from discontinuing operations                   | 0               | 0             |
| (after Tax)(XVII-XVIII)   | 2000            | 0700          |
| (XX) Profit/Loss for the period (XVI+XIX)<br>Financial Ratios     | 3096            | 3738          |
|   | 300.12          | 350.22        |
| (i) Sales : Capital Employed<br>(ii) Cost of Sales : Sales        | 300.13<br>91.53 | 350.33        |
| (ii) Cost of Sales : Sales<br>(iii) Salary/Wages : Sales          | 7.91            | 90.73         |
|   |                 | 7.9           |
| (iv) Net Profit : Net Worth                                       | 17.55<br>1.57   | 24.55<br>1.32 |
| (v) Debt : Equity<br>(vi) Current Ratio                           | 1.57            | 1.32          |
|   |                 |               |
| (vii) Trade Recievables : Sales<br>(viii) Total Inventory : Sales | 9.62<br>12.58   | 7.47          |
|   | 12.58           | 10.04         |

## **State Farm Corporation of India Ltd.**

#### **The Company**

State Farms Corporation of India Ltd. (SFCI) was incorporated in 1969 with the objective to maintain Central Government's Agriculture Farms in different states under different agro-climatic conditions of the country for production and distribution of Breeder, Foundation and Certified seeds of different crops.

SFCI is a Schedule 'C' BRPSE referred CPSE in the Agro based industries Sector under the administrative control of M/o Agriculture, D/o Agriculture and Cooperation with 100% shareholding by the Government of India. The company employed 1685 regular employees (Executives 82, Non-executives 1603) as on 31.3.2012. Its Registered and Corporate offices are in New Delhi.

#### Vision / Mission

The Vision of the Company is to focus on the new clients development and vigorously explore the possibility of entering in the domestic and international market and it is expected that the Corporation would, in future, be in a position to generate sufficient surplus after meeting all its expenses.

The Mission of the Company is to develop and streamline the Seed Industry. Apart from Seed production, SFCI is also multiplying Seed links of Horticulture and Plantation Crops for supplying the same to the farmers.

#### Industrial / Business Operations

SFCI is maintaining five center-state farms (three in Rajasthan and one each in Haryana and Karnataka) for production of Test stocks seeds, Breeder seeds, Foundation seeds and certified seeds of different crops. The company also undertakes activities like plantation and maintenance of fruit crops, multiplication of quality seeding of Horticultural crops, production of vegetable seeds, cultivation of Bio-fuel & Medicinal plants and forestry plantations on wastelands.

The total land under possession at these five farms is 21908 hectares out of which cultivable land is 16730 hectares.

#### **Performance Highlights**

The physical performances of the company for last two years are given below:

| Main Products   | Unit     | Performance during |           |
|-----------------|----------|--------------------|-----------|
|                 |          | 2011-12            | 2010-11   |
| Seed Production | In Qntls | 865153.99          | 790997.83 |

Total Revenue of the company registered an increase of  $\overline{\mathbf{x}}$  76.18 crore during 2011-12, which went up from  $\overline{\mathbf{x}}$  312.11 crore in 2010-11 to  $\overline{\mathbf{x}}$  388.29 crore in 2011-12. The net profit of the company correspondingly increased to  $\overline{\mathbf{x}}$  38.80 crore, an increase of  $\overline{\mathbf{x}}$  8.92 crore, as compared to previous year profit of  $\overline{\mathbf{x}}$  29.88 crore. The increase in profit is due to controlling product mix of crops, increase in cultivated area and implementation of other cost control measures. During 2011-12, one unit in Bahraich in Uttar Pradesh was closed. The current ratio of company is at 2.12:1 during 2011-12 as against 2.26:1 in the previous year (Fig.2). Balance Sheet and Profit & Loss Account of the company and selected financial ratios during the period 2011-12 to 2011-12 can be seen on the adjoining page.

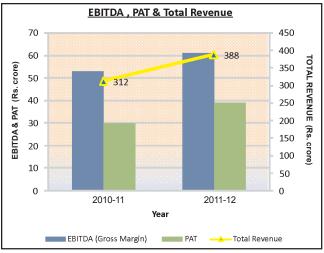
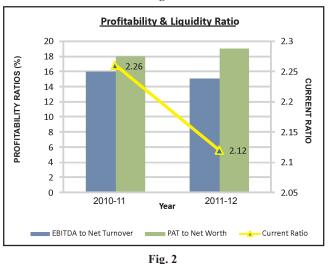


Fig. 1



#### **Strategic Issues**

SFCI has been appointed by the Government of India (GOI) as a Nodal Agency to maintain the Foundation Seed Bank. It has also been assigned the job of popularizing new high yielding varieties of seeds for distributing the same among farmers. Growers Seed Production Programme is being taken up in new areas of the country mainly where company's farms are not located.

State Farms Corporation of India Ltd. (SFCI) is one of the Turnaround CPSE" as per the guidelines issued by the Government of India for declaring a sick CPSE as "Turnaround CPSE". It has made a profit before tax in each of three preceding years & has a positive net worth after implementation of revival package.

#### www.sfci.nic.in

**State Farm Corporation Of India Ltd.** 14-15, Farm Bhavan, Nehru Place, New Delhi-110019

| BALANCE SHEET   | (3      | tin Lakhs) |
|---|---------|------------|
| PARTICULARS   | 2011-12 | 2010-11    |
| I. EQUITY & LIABILITIES   |         |            |
| AUTHORISED CAPITAL  | 14861   | 14861      |
| (1) Shareholders' Funds   |         |            |
| (a) Share Capital   |         |            |
| (i) Central Govt  | 3149    | 3149       |
| (ii) Others   | 0       | 0          |
| (b) Reserves & Surplus  | 17230   | 12668      |
| (c) Money received against share warrants                                     | 0       | 0          |
| Total Shareholders' Funds (1(a)+1(b)+1(c)                                     | 20379   | 15817      |
| (2) Share application money pending allotment                                 | 0       | 0          |
| (3) Non-current Liabilities   |         |            |
| (a) Long Term Borrowings  | 0       | 0          |
| (b) Deferred tax liabilities (Net)  | 0       | 0          |
| (c) Other Long-term liabilities   | 86      | 148        |
| (d) Long-term provisions  | 3826    | 3388       |
| Total Non-Current Liabilities 3(a) to 3(d)                                    | 3912    | 3536       |
| (4) Current Liabilities   |         |            |
| (a) Short Term Borrowings   | 0       | 0          |
| (b) Trade Payables  | 3936    | 1271       |
| (c) Other current liabilities   | 9872    | 8200       |
| (d) Short-term provisions   | 3183    | 2741       |
| Total Current Liabilities 4(a) to 4(d)  | 16991   | 12212      |
| TOTAL EQUITY & LIABILITIES (1+2+3+4)  | 41282   | 31565      |
| II. ASSETS  | 41202   | 01000      |
| (1) Non-Current Assets  |         |            |
| (a) Total Gross Fixed Assets  | 7254    | 6183       |
| (ai) Accumulated Depreciation, Depletion & Amortisation                       | 2628    | 2445       |
| (aii) Accumulated Impairment  | 0       | 0          |
| (b) Total Net Fixed Assets ((a)-(ai)-(aii)                                    | 4626    | 3738       |
| (c) Capital work in progress  | 442     | 143        |
| (d) Intangible assets under developmet  | 0       | 0          |
| (e) Non-Current Investments   | 20      | 20         |
| (f) Deferred Tax Assets (Net)   | 0       | 0          |
| (g) Long Term Loans and Advances  | 116     | 49         |
| (h) Other Non-Current Assets  | 0       | 0          |
| Total Non-Current Assets (b+c+d+e+f+g+h)                                      | 5204    | 3950       |
| (2) Current Assets  | 0204    |            |
| (a) Current Investments   | 0       | 0          |
| (b) Inventories   | 11345   | 8695       |
| (c) Trade Recievables   | 12830   | 5498       |
| (d) Cash & Bank Balance   | 8821    | 9879       |
| (e) Short-term Loans & Advances   | 3049    | 3543       |
| (f) Other Current Assets  | 33      | 0          |
| Total Current Assets (a+b+c+d+e+f)  | 36078   | 27615      |
| TOTAL ASSETS (1+2)  | 41282   | 31565      |
| Important Indicators  | 41202   | 01000      |
| (i) Investment  | 3149    | 3149       |
| (ii) Capital Employed   | 20379   | 15817      |
| (iii) Net Worth   | 20379   | 15817      |
| (iv) Net Current Assets   | 19087   | 15403      |
| (v) Cost of Sales   | 32992   | 26108      |
| (v) Cost of Sales<br>(vi) Net Value Added (at market price)                   | 12331   | 10313      |
| (vi) Net value Added (at market pice)<br>(vii) Total Regular Employees (Nos.) | 12331   | 1761       |
| (viii) Avg. Monthly Emoluments per Employee(₹)                                |         |            |
| (viii) Avg. Wonthly Emoluments per Employee(<)                                | 31998   | 24650      |

| PARTICULARS 2011-1:   | (₹ in Lakhs)<br>2 2010-11 |
|---|---------------------------|
| (I) Devenue from Operations (Operation                          |                           |
| (I) Revenue from Operations (Gross) 3789                        |                           |
| Less : Excise Duty (  | 0 0                       |
| Revenue from Operations (Net) 3789                              | 7 30788                   |
| (II) Other Income 933   | 2 423                     |
| (III) Total Revenue (I+II) 3882                                 | 31211                     |
| (IV) Expenditure on:  |                           |
| (a) Cost of materials consumed 95                               | 7 847                     |
| (b) Purchase of stock-in-trade 22402                            | 2 17756                   |
| (c) Changes in inventories of finished goods, work-in285        | 5 -1232                   |
| progress and stock in trade                                     |                           |
| (d) Stores & Spares 89  | 1 475                     |
| (e) Power & Fuel 80   |                           |
| (f) Salary, Wages & Benefits/Employees Expense 647              |                           |
| (g) Other Operating/direct/manufacturing Expenses 191           |                           |
| (h) Rent, Royalty & Cess 50                                     | 54                        |
| (i) Loss on sale of Assets/Investments                          | 0 0                       |
| (j) Other Expenses 209  | ) 737                     |
| Total Expenditure (IV (a to j)) 3271                            | 7 25889                   |
| (V) PROFIT BEFORE DEPRECIATION, & IMPAIRMENT, 6112              | 2 5322                    |
| FINANCE CHARGES/INTEREST, EXCEPTIONAL &                         |                           |
| EXTRAORDINARY ITEMS & TAXES (PBDIEET)(III-IV)                   | - 0.10                    |
| (VI) Depreciation, Depletion & Amortisation 275                 |                           |
| (VII) Impairment  | -                         |
| (VIII) PROFIT BEFORE FINANCE COST/INTEREST, 583                 | 7 5103                    |
| EXCEPTIONAL, EXTRA-ORDINARY ITEMS & TAXES<br>(PBIEET)(V-VI-VII) |                           |
| (IX) Finance Cost   |                           |
| (a) On Central Government Loans                                 | ) 5                       |
| (b) On Foreign Loans  |                           |
| (c) Others  |                           |
| (d) Less Finance Cost Capitalised                               |                           |
| (e) Charged to P & L Account (a+b+c+d)                          |                           |
| (X) PROFIT BEFORE EXCEPTIONAL & EXTRA-ORDINARY 582              |                           |
| ITEMS & TAX (PBEET)(VIII-IXe)                                   |                           |
|   | 0 (                       |
| (XII) PROFIT BEFORE EXTRA-ORDINARY ITEMS & TAX 5825             |                           |
| (PBET)(X-XI)  |                           |
| (XIII) Extra-Ordinary Items 20                                  | 5 53                      |
| (XIV) PROFIT BEFORE TAX (PBT)(XII-XIII) 5802                    | 2 4880                    |
| (XV) TAX PROVISIONS 1922  | 2 1893                    |
| (XVI) NET PROFIT / LOSS FOR THE PERIOD FROM 3880                |                           |
| CONTINUING OPERATIONS AFTER TAX(XIV-XV)                         |                           |
| (XVII) Profit/Loss from discontinuing operations 10             | 6 0                       |
| (XVIII) Tax expenses of discontinuing operations                | 0 0                       |
| (XIX) Profit/Loss from discontinuing operations (after Tax) 10  | 3 0                       |
| (XVII-XVIII)  |                           |
| (XX) Profit/Loss for the period (XVI+XIX) 389                   | 6 2987                    |
| Financial Ratios  |                           |
| (i) Sales : Capital Employed 185.9                              |                           |
| (ii) Cost of Sales : Sales 87.00                                |                           |
| (iii) Salary/Wages : Sales 17.0                                 |                           |
| (iv) Net Profit : Net Worth 19.12                               |                           |
| () 1  | 0 0                       |
| (vi) Current Ratio 2.12   |                           |
| (vii) Trade Recievables : Sales 33.8                            |                           |
| (viii) Total Inventory : Sales 29.94                            | 4 28.24                   |